# ZHIYA (ALICE) GUO

OB/HRM Doctoral Candidate | Broad College of Business | Michigan State University Phone: (612) 615-1188 | Email: guo1@broad.msu.edu

### **EDUCATION**

Michigan State University - Broad College of Business, East Lansing, Michigan

Ph.D., Organizational Behavior and Human Resource Management (Expected May 2022)

Minor: Research Methods

Dissertation: The Fault with Faultlines: Examining a Fundamental Assumption in the Faultline Literature

Advisory Committee: Drs. Brent A. Scott (Chair), John R. Hollenbeck, D. Lance Ferris, Nicholas A. Hays

Proposal defense in March 2019; Final dissertation defense on August 30, 2021

University of Minnesota - Carlson School of Management, Minneapolis, Minnesota

Master of Human Resources and Industrial Relations (2015)

North China Electric Power University – School of Economics and Management, Beijing, China Bachelor of Human Resource Management (2013)

## RESEARCH INTERESTS

Teams | Leadership and Hierarchy | Conflict and Collaboration

## REFEREED PUBLICATIONS

**Guo, Z.,** Heidl, R., Hollenbeck, J. R., Yu, A., & Howe, M. (in press). When discretionary boundary spanning relationships cease becoming discretionary: The impact of closed ties on informal leadership perceptions. *Journal of Applied Psychology*.

Matta, F. K., Scott, B. A., **Guo, Z.,** & Matusik, J. G. (2020). Exchanging one uncertainty for another: Justice variability negates the benefits of justice. *Journal of Applied Psychology*, 105(1), 97–110.

### REVISE AND RESUBMIT MANUSCRIPTS

Guo, Z., Ferris, D. L., Yan, M., & Johnson, R. E. [Narcissism and team conflict]. (1st R&R). Journal of Applied Psychology.

Hays, N., Guo, Z., & Johnson, R. [Rank, power salience, status salience]. (1st R&R). Organizational Behavior and Human Decision Processes

\*\* A symposium (co-chaired) including an earlier version of this paper was awarded for Best Symposium Award at AOM by OB Division

## MANUSCRIPTS UNDER INITIAL REVIEW

Guo, Z., Awasty, N., Cornfield, B, & Johnson, R. [Task conflict & leadership]. Personnel Psychology

Hemsly, R., Guo, Z., Somaraju, A., Burgess, B., & Hays, N. [Decoupling team conflict]. Administrative Science Quarterly

## **WORKING MANUSCRIPTS**

**Guo, Z.**. The fault with faultlines: Examining a fundamental assumption in the faultline literature. Target: *Academy of Management Journal* (Writing stage) \*Dissertation

Hemsly, R., Guo, Z., Burgess, B., & Hollenbeck, J. Status conflict. Target: Academy of Management Journal (Writing stage)

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Howe, M., **Guo, Z.,** Hollenbeck, J. R., & Heidl, R. Social networks and employee turnover. Target: *Academy of Management Journal* (Writing stage)

Burgess, B., Hemsly, R., Guo, Z., & Hays, N. Status hierarchy. Target: Academy of Management Journal (Writing stage)

Li. S., Wang, Y., Guo. Z., & Johnson, R. Voice and leadership. Target: Journal of Applied Psychology (Writing stage)

## **CURRENT RESEARCH PROJECTS**

Guo, Z., Burgess, B., Hemsly, R., & Hays, N. Shared leadership. (Data analysis stage)

Guo, Z., & Hollenbeck, J. Theory paper on team boundary spanning (Conceptual stage)

Guo, Z., Scott, B. & Hollenbeck, J. Theory paper on group faultlines (Conceptual stage)

Hays, N., Chu, J., Neal, Z., & Guo, Z. Citation patterns. (Data analysis stage)

## **CONFERENCE PRESENTATIONS**

Hemsly, R., **Guo, Z.,** Somaraju, A., Burgess, B., & Hays, N. (July, 2021). *Preoccupation or Internalization? Pruning Perspectives on Conflict Coupling Through Temporal and Social Dynamics.* Accepted for presentation at the International Association for Conflict Management.

Guo, Z., Ferris, D. L., Johnson, R. E., & Yan, M. (June, 2020). Can narcissism be good? Contrastive Effects of Agentic Narcissism and Communal Narcissism in the Workplace. Annual Meeting of Society of Industrial and Organizational Psychology (virtual).

Heidl, R., **Guo, Z.,** Hollenbeck, J. R., Yu, A., & Howe, M. (August, 2018). *Leadership Emergence in Large Scale Collaborative Science: The Role of Simmelian Informal Boundary Spanning Bridges.* Paper presented at the annual meeting of the Academy of Management, Chicago, Illinois.

Hays, N., **Guo, Z.,** & Johnson, R. (July, 2018). *Competing for Attention: Competition, Cooperation, and the Salience of Power and Status.* Paper presented at the International Association for Conflict Management, Philadelphia, Pennsylvania.

**Guo, Z.** (July, 2018). Effects of Flat versus Tall Organization Structures: A Social Comparison Theory Perspective. Paper presented at the International Association for Conflict Management, Philadelphia, Pennsylvania.

Hays, N., **Guo**, **Z.**, & Johnson, R. (March, 2018). Do I feel powerful or respected? Competition and cooperation shift power and status salience. Paper presented at the Society for Personality and Social Psychology, Atlanta, Georgia.

**Guo, Z.**, & Hays, N. A. (Co-Chair, 2017, August). *Interfacing Hierarchies: Investigating the Confluence of Multiple Hierarchies.* Symposium presented at the annual meeting of the Academy of Management, Atlanta, Georgia.

\*Best Symposium - Academy of Management Annual Meeting, OB Division

**Guo, Z.,** Hollenbeck, J. R., Heidl, R., Yu, A., & Howe, M. (June, 2017). The Impact of Open and Closed Informal Boundary Spanning Ties on Leadership Emergence in the Field of Large Collaborative Science. Paper presented at the annual meeting of International Network for Social Network Analysis, Beijing, China.

**Guo, Z.**, Lin, S., Pan, L., & Johnson, R. (April, 2016). When and Why is Narcissism Beneficial Versus Harmful for Creativity? The Role of Construal Level and Action-State Orientation. Paper presented at the annual meeting of Society of Industrial and Organizational Psychology, Anaheim, California.

## **AWARDS & GRANTS**

- 2019 HR Division Doctoral Consortium Nominee, Academy of Management Annual Meeting
- 2019 Doctoral Consortium, Interdisciplinary Network for Group Research
- 2019 Dissertation Completion Fellowship Award (\$6,000)

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## **TEACHING EXPERIENCE**

## **Primary Instructor**

Managing Human Resources and Organizational Behavior (Summer 2018; 25 students)

### **Recitation Section Instructor**

Managing Human Resources and Organizational Behavior (Fall 2018; 117 students) Managing Human Resources and Organizational Behavior (Spring 2019; 114 students) Managing Human Resources and Organizational Behavior (Fall 2019; 73 students) Managing Human Resources and Organizational Behavior (Spring 2020; 118 students) Managing Human Resources and Organizational Behavior (Fall 2021; 80 students)

### **Teaching Assistant**

Managing the Learning Organization (Master-level class) Managing Diversity in the Workplace (Master-level class) Fundamentals of HR Staffing (Master-level class) Management Skills (Undergraduate-level class) Negotiations (Undergraduate-level class)

## **SERVICE**

Provided a "Growth Curve Modeling" session for Ph.D. students in the Management, the Industrial and Organizational Psychology, and the Human Resources & Labor Relations programs (2019)

Provided a "Multilevel Modeling in Mplus" session for Management Ph.D. students (2017)

# PROFESSIONAL ACTIVITIES AND AFFILIATIONS

Academy of Management Conference (AOM) Interdisciplinary Network for Group Research (INGRoup) International Association for Conflict Management Conference (IACM)

## **SKILLS**

Proficient in data analyses, including ANOVA, Hierarchical Regression, Multilevel Modeling, Longitudinal Data Analysis, and Social Network Analysis.

Proficient in Mplus and Stata.

## REFERENCES

For professional letters of recommendation, please contact:

Brent A. Scott Frederick S. Addy Endowed Distinguished Professor Michigan State University scott@broad.msu.edu (517) 432-7725

John R. Hollenbeck University Distinguished Professor Michigan State University jrh@msu.edu (517) 355-2413

D. Lance Ferris Associate Professor Michigan State University ferrisd1@broad.msu.edu (517) 432-3515

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