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Department of Supply Chain Management, Broad College of Business
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#### **EDUCATION**

# Indiana University, Bloomington, IN, Kelley School of Business

Degrees: Doctor of Philosophy, Master of Business Majors: Operations Management, Decision Sciences

# Indiana University, Bloomington, IN, Kelley School of Business

Degree: Bachelor of Science with High Distinction

Majors: Business Process Management, Operations/Production Management, Business

Management, Marketing/Distribution Management, and Marketing

# European School of Business (ESB), Reutlingen University, Germany

Degree: Diplom-Betriebswirt (FH)

# **CERTIFICATIONS**

APICS Certified Supply Chain Professional (CSCP) (since 2007)

#### RESEARCH INTERESTS

Strategic supply management, with the pillars of strategic sourcing, leveraging the supply chain, strategic operations management, and advancing the discipline.

### **TEACHING INTERESTS**

Supply Management, Sourcing/Procurement, Operations Management

#### PEER-REVIEWED PUBLICATIONS

Schoenherr, Tobias, and Morgan Swink. "The Role of Supply Chain Intelligence in New Product Launch Success," *Decision Sciences Journal* (forthcoming).

Schoenherr, Tobias, Ram Narasimhan and Piyas Bandyopadhyay. "The Assurance of Food Safety in Supply Chains via Relational Networking," *International Journal of Operations and Productions Management* (forthcoming).

Kim, Hyojin, Daesik Hur, and Tobias Schoenherr. "When Buyer-Driven Knowledge Transfer really Works: The Contingency Effects of a Supplier's Absorptive Capacity and Innovativeness," *Journal of Supply Chain Management* (forthcoming).

Bossi, Jill, and Tobias Schoenherr. "The missed Opportunity in Non-Manufacturing and Service-Based Companies: Supply Management," *Supply Chain Management Review* (forthcoming).

Wynstra, F., Martin Spring, and Tobias Schoenherr. "Service Triads: A Research Agenda for Buyer-Supplier-Customer Triads in Business Services," *Journal of Operations Management* (forthcoming).

Narasimhan, Ram, Tobias Schoenherr, Brian Jacobs, and Myung Kyo (M.K.) Kim. "The Financial Impact of FSC Certification in the United States: A Contingency Perspective," *Decision Sciences Journal* (forthcoming).

Schoenherr, Tobias. "Service-Learning in Supply Chain Management: Benefits, Challenges and Best Practices," *Decision Sciences Journal of Innovative Education*, Vol. 13, No. 1, 2015, pp. 45-70.

Schoenherr, Tobias, and Cheri Speier-Pero. "Data Science, Predictive Analytics, and Big Data in Supply Chain Management: Current State and Future Potential," *Journal of Business Logistics*, Vol. 33, No. 1 (March), 2015, pp. 120-132.

Swink, Morgan, and Tobias Schoenherr. "The Effects of Cross-Functional Integration on Profitability, Process Efficiency, and Asset Productivity," *Journal of Business Logistics*, Vol. 36, No. 1 (March), pp. 69-87.

Narayanan, Sriram, Ram Narasimhan, and Tobias Schoenherr. "Assessing the Contingent Effects of Collaboration on Agility Performance in Buyer-Supplier Relationships," *Journal of Operations Management*, Vol. 33, No. 1, 2015, pp. 140-154.

Schoenherr, Tobias, Vincent A. Mabert. "Goal Orientation and Preparation Process in Online Reverse Auctions: A Comparative Investigation Taking a Transaction Cost Economics Lens," *Transportation Journal*, Vol. 53, No. 4, 2014, pp. 381-423.

Schoenherr, Tobias, David A. Griffith, and Aruna Chandra. "Intangible Capital, Knowledge and New Product Development Competence: An Investigation of Process, Interaction and Contingency Effects," *International Journal of Production Research*, Vol. 52, No. 16, August 2014, pp. 4916-4929.

Schoenherr, Tobias, Sachin B. Modi, Srinivas Talluri, and G. Tomas M. Hult. "Antecedents and Performance Outcomes of Strategic Environmental Sourcing: An Investigation of Resource-Based Process and Contingency Effects," *Journal of Business Logistics*, Vol. 35, No. 3, 2014, pp. 172-190.

Tummala, V.M. Rao, Tobias Schoenherr, and Thomas Harrison. "Integrating FMEA with the Supply Chain Risk Management Process to Facilitate Supply Chain Design Decisions," *Production and Inventory Management Journal*, Vol. 49, No. 1, 2014, pp. 24-70.

Schoenherr, Tobias, David A. Griffith, and Aruna Chandra. "Knowledge Management in Supply Chains: Differentiating between Explicit and Tacit Knowledge," *Journal of Business Logistics*, Vol. 35, No. 2, June 2014, pp. 121-135.

Tate, Wendy L., Lisa L. Ellram, Tobias Schoenherr, and Ken E. Petersen. "Global Competitive Conditions driving the Manufacturing Location Decision," *Business Horizons*, Vol. 57, No. 3, 2014, pp. 381-390.

Blome, Constantin, Tobias Schoenherr, Dominik Eckstein. "The Impact of Knowledge Transfer and Complexity on Supply Chain Flexibility: A Knowledge-Based View," *International Journal of Production Economics*, Vol. 147, Part B, January 2014, pp. 307-316.

Narasimhan, Ram, and Tobias Schoenherr. "Revisiting the Progression of Competitive Capabilities: Results from a Repeated Cross-Sectional Investigation," *International Journal of Production Research*, Vol. 51, No. 22, 2013, pp. 6631-6650.

Blome, Constantin, Tobias Schoenherr (first two authors contributed equally and are listed in alphabetical order), Matthias Kaesser. "Ambidextrous Governance in Supply Chains: The Impact on Innovation and Cost Performance," *Journal of Supply Chain Management*, Vol. 49, No. 4, October 2013, pp. 59-80.

Schoenherr, Tobias and Srinivas Talluri. "Environmental Sustainability Initiatives: A Comparative Analysis of Plant Efficiencies in Europe and the U.S.," *IEEE Transactions on Engineering Management*, Vol. 60, No. 2, May 2013, pp. 353-365.

Talluri, Srinivas, Myung Kyo (M.K.) Kim, and Tobias Schoenherr. "The Relationship Between Operating Efficiency and Service Quality: Are They Compatible?" *International Journal of Production Research*, Vol. 51, No. 8, April 2013, pp. 2548-2567.

Blome, Constantin, Tobias Schoenherr (first two authors contributed equally and are listed in alphabetical order), and Daniel Rexhausen. "Antecedents and Enablers of Supply Chain Agility and its Effect on Performance." *International Journal of Production Research*, Vol. 51, No. 4, February 2013, pp. 1295-1318.

Schoenherr, Tobias. "The Role of Environmental Management in Sustainable Business Development: A Multi-Country Investigation," *International Journal of Production Economics*, Vol. 140, No. 1, November 2012, pp. 116-128.

Schoenherr, Tobias, Sachin B. Modi, W. C. Benton, Craig R. Carter, Thomas Y. Choi, Paul D. Larson, Michiel R. Leenders, Vincent A. Mabert, Ram Narasimhan, and Stephan M. Wagner. "Research Opportunities in Purchasing and Supply Management," *International Journal of Production Research*, Vol. 50, No. 16, August 2012, pp. 4556-4579.

Schoenherr, Tobias, and Ram Narasimhan. "The Fit between Capabilities and Priorities and its Impact on Performance Improvement: Revisiting and Extending the Theory of Production Competence," *International Journal of Production Research*, Vol. 50, No. 14, July 2012, pp. 3755-3775.

Narasimhan, Ram, and Tobias Schoenherr. "The Effects of Integrated Supply Management and Environmental Management Practices on Relative Competitive Quality Advantage," *International Journal of Production Research*, Vol. 50, No. 4, February 2012, pp. 1185-1201.

Arnold, Ulli, Joerg Neubauer, and Tobias Schoenherr. "Explicating Factors for Companies' Inclination towards Corruption in Operations and Supply Chain Management: An Exploratory Study in Germany," *International Journal of Production Economics*, Vol. 138, No. 1, 2012, pp. 136-147.

Schoenherr, Tobias, and Morgan Swink. "Revisiting the Arcs of Integration: Cross-Validations and Extensions," *Journal of Operations Management*, Vol. 34, No. 1-2, 2012, pp. 99-115.

Schoenherr, Tobias, Damien Power, Ram Narasimhan, and Danny Samson. "Competitive Capabilities among Manufacturing Plants in Developing, Emerging, and Industrialized Countries: A Comparative Analysis," *Decision Sciences*, Vol. 43, No. 1, 2012, pp. 37-71.

Tummala, V.M. Rao, and Tobias Schoenherr. "Assessing and Managing Risks Using the Supply Chain Risk Management Process (SCRMP)," *Supply Chain Management: An International Journal*, Vol. 16, No. 6, 2011, pp. 474-483. **Emerald Literati Network, 2012 Award for Excellence, Highly Commended Award Winner for Papers published in 2011.** 

Blome, Constantin, and Tobias Schoenherr. "Supply Risk Management in Financial Crises – A multiple Case Study Approach," *International Journal of Production Economics*, Vol. 134, No. 1, 2011, pp. 43-57.

Power, Damien, Tobias Schoenherr, and Danny Samson. "Assessing the Effectiveness of Quality Management in a Global Context," *IEEE Transactions on Engineering Management*, Vol. 58, No. 2, 2011, pp. 307-322.

Schoenherr, Tobias, and Vincent A. Mabert. "An Exploratory Study of Procurement Strategies for multi-item RFQs in B2B Markets: Antecedents and Impact on Performance," *Production and Operations Management*, Vol. 20, No. 2, 2011, pp. 214-234.

Tummala, V.M. Rao, and Tobias Schoenherr. "An Implementation Decision Framework for Supply Chain Management: A Case Study," *International Journal of Logistics Systems and Management*, Vol. 8, No. 2, 2011, pp. 198-213.

Schoenherr, Tobias, and Vincent A. Mabert. "A Comparison of Online and Offline Procurement in B2B Markets: Results from a Large-Scale Survey," *International Journal of Production Research*, Vol. 49, No. 3, 2011, pp. 827-846.

Schoenherr, Tobias, Ditmar Hilpert, Ashok K. Soni, M.A. Venkataramanan, and Vincent A. Mabert. "Enterprise Systems Complexity and its Antecedents: A Grounded-Theory Approach," *International Journal of Operations and Production Management*, Vol. 30, No. 6, 2010, pp. 639-668.

Power, Damien, Tobias Schoenherr, and Danny Samson. "The Cultural Characteristic of Individualism/collectivism: A Comparative Study of Implications for Investment in Operations between Emerging Asian and Industrialized Western Countries," *Journal of Operations Management*, Vol. 28, No. 3, 2010, pp. 206-222.

Schultz, Kenneth L., Tobias Schoenherr, and David Nembhard. "An Example and a Proposal Concerning the Correlation of Worker Processing Times in Parallel Tasks," *Management Science*, Vol. 56, No. 1, 2010, pp. 176-191.

Schoenherr, Tobias. "Outsourcing Decisions in Global Supply Chains: An Exploratory Multi-Country Survey," *International Journal of Production Research*, Vol. 48, No. 2, 2010, pp. 343-378.

Schoenherr, Tobias. "Logistics and Supply Chain Management Applications within a Global Context: An Overview," *Journal of Business Logistics*, Vol. 30, No. 2, 2009, pp. 1-25.

Day, Jamison M., P. Daniel Wright, Tobias Schoenherr, M.A. Venkataramanan, and Kevin Gaudette. "Improving Routing and Scheduling Decisions at a Distributor of Industrial Gases," *OMEGA – The International Journal of Management Science*, Vol. 37, No. 1, 2009, pp. 227 – 237.

Schoenherr, Tobias, V. M. Rao Tummala, and Thomas P. Harrison. "Assessing Supply Chain Risks with the Analytic Hierarchy Process: Providing Decision Support for the Offshoring Decision by a U.S. Manufacturing Company," *Journal of Purchasing and Supply Management*, Vol. 14, No.2, 2008, pp. 100-111.

Tummala, V.M. Rao, and Tobias Schoenherr. "Best Practices for the Implementation of Supply Chain Management Initiatives," *International Journal of Logistics Systems and Management*, Vol. 4, No. 4, 2008, pp. 391-410.

Schoenherr, Tobias. "Diffusion of Online Reverse Auctions for B2B Procurement: An Exploratory Study," *International Journal of Operations and Production Management*, Vol. 28, No. 3, 2008, pp. 259-278.

Schoenherr, Tobias, and Vincent A. Mabert. "The Use of Bundling in B2B Online Reverse Auctions," *Journal of Operations Management*, Vol. 26, No. 1, 2008, pp. 81-95.

Schoenherr, Tobias, and V.M. Rao Tummala. "Electronic Procurement: A Structured Literature Review and Directions for Future Research," *International Journal of Procurement Management*, Vol. 1, No. 1/2, 2007, pp. 8-37 [Invited lead paper for the inaugural issue of IJPM.].

Schoenherr, Tobias, and Vincent A. Mabert. "Online Reverse Auctions: Common Myths versus Evolving Reality," *Business Horizons*, Vol. 50, No. 5, 2007, pp. 373-384.

Schoenherr, Tobias, and Vincent A. Mabert. "The Effect of Buyer-Imposed Bidding Requirements and Bundle Structure on Purchase Performance," *The Journal of Supply Chain Management*, Vol. 43, No. 1, 2007, pp. 27-39.

Schoenherr, Tobias, and Vincent A. Mabert. "Bundling for B2B Procurement: Current State and Best Practices," *International Journal of Integrated Supply Management*, Vol. 2, No. 3, 2006, pp. 189-213.

Bendoly, Elliot, and Tobias Schoenherr. "ERP System- and Implementation-Benefits: Implications for B2B E-Procurement," *International Journal of Operations and Production Management*, Vol. 25, No. 4, 2005, pp. 304-319.

Schoenherr, Tobias. "Deciding on the Appropriateness of B2B Reverse Auction Technology: An AHP Approach combined with Integer Programming," *Journal of International Technology and Information Management*, Vol. 13, No.1/2, 2004, pp. 21-32.

# EDITORIALLY-REVIEWED PUBLICATIONS AND BOOK CHAPTERS

Narasimhan, Ram, Tobias Schoenherr, and Joseph Sandor. "Profiles in Supply Management Excellence." *Supply Chain Management Review*, Vol. 17, July/August, 2013, pp. 10-15.

Tate, Wendy L., Kenneth J. Petersen, Lisa Ellram, and Tobias Schoenherr. "Offshoring Strategy Trends by American Corporations." CSCMP Hot Topics, April 2012, ISBN 978-0-9825348-4-7.

Schoenherr, Tobias. "Global outsourcing strategies: The internationalisation of the electronics industry, by L. Cassia," Book Review, *International Journal of Production Research*, Vol. 49, No. 24, 2011, pp. 7515-7516.

Förstl, Kai, Constantin Blome, Michael Henke, Tobias Schoenherr. "Towards a Supply Risk Management Capability Process Model: An Analysis of What Constitutes Excellence in Supply Risk Management Across Different Industry Sectors," in D.D. Wu (Ed.), *Quantitative Financial Risk Management*, Computational Risk Management, Springer Verlag, Berlin/Heidelberg, 2011, pp. 365-280.

Narasimhan, Ram, Joe Sandor, and Tobias Schoenherr. "A Real-World Take on Transformation," *Supply Chain Management Review*, Vol. 15, March/April, 2011, pp. 22-29.

Schoenherr, Tobias, "Procurement Transformation and Change Management: An Academic Perspective and Report on two Breakout Sessions," in R. Narasimhan, J. Sandor (Eds.), *Leadership and Strategic Change: Pathways to Organizational Transformation*, Broad Graduate School of Management, Michigan State University, East Lansing, MI, 2009, pp. 115-125.

Schoenherr, Tobias, Ditmar Hilpert, Ashok K. Soni, M.A. Venkataramanan, and Vincent A. Mabert. "Enterprise System (ES) Implementations in German Manufacturing SMEs: Observations From Eight Case Studies," in J.N.D. Gupta, S.K. Sharma and M.A. Rashid (Eds.), *Handbook of Research on Enterprise Systems*, Information Science Reference, Hershey, Pennsylvania, 2008.

Schoenherr, Tobias. "SAP in Peer-Reviewed Academic Research: A Review of the Literature," in: F. Akaiwa and A.K. Soni (Eds.), *Enterprise Resource Planning: Teaching and Research*, SAP / Indiana University Innovation Monograph III, Indiana University, Bloomington, 2008, pp. 7-20. [Invited research contribution; lead article.]

Schoenherr, Tobias, and Vincent A. Mabert. "Bundling for Online Reverse Auctions: Approaches and Experiences," in: D. Parente (Ed.), *Best Practices in Online Procurement Auctions*, Idea Group Publishing, Hershey, Pennsylvania, 2007, pp. 112-132.

Schoenherr, Tobias, M.A. Venkataramanan, Ashok K. Soni, Vincent A. Mabert and Ditmar Hilpert. "The 'New' Users: Manufacturing SMEs and the Mittelstand Experience," in: E. Bendoly and F.R. Jacobs (Eds.), *Strategic ERP Extension and Use*, Stanford University Press, Palo Alto, California, 2005, pp. 36-51.

Schoenherr, Tobias, and Vincent A. Mabert. "A Conceptual Study of Developments in B2B Reverse Online Auctions: The Changing Role of the Online Auction Provider / Intermediary," in: A. Chikan (Ed.), *Advances in Purchasing and Supply Chain Management*, IFPSM Publications, Budapest, Hungary, Vol. 4, 2003, pp. 169-179.

Mabert, Vincent A. and Tobias Schoenherr. "Evolution of Online Auctions in B2B E-Procurement," *PRACTIX*, Vol. 5, No. 1, September 2001, pp. 15-19.

Mabert, Vincent A. and Tobias Schoenherr. "An Online RFQ System: A Case Study," *PRACTIX*, Vol. 4, No. 2, March 2001, pp. 1-6.

#### **EXECUTIVE REPORTS**

Tate, Wendy L., Lisa Ellram, Kenneth J. Petersen, and Tobias Schoenherr. "Offshoring and Reshoring: A Survey of Current Practices." Executive Report, Council of Supply Chain Management Professionals, 2012.

Modi, Sachin, and Tobias Schoenherr. "Benchmarking Study of Sourcing Practices." Executive Report, Michigan State University, East Lansing, 2011.

Narasimhan, Ram, Sriram Narayanan, and Tobias Schoenherr. "In Search of Outsourcing Excellence: Characteristics and Traits of Sourcing Engagements A Multi-Industry Study of Outsourcing Practices," Executive Brief, Michigan State University, East Lansing, 2010.

#### **BOOKS**

Tate, Wendy L., Kenneth J. Petersen, Lisa Ellram, and Tobias Schoenherr. "Current Practices in Offshoring and Reshoring." CSCMP Publications, 2014, ISBN 978-0-9761747-6-9.

#### MANUSCRIPTS UNDER REVIEW

Schoenherr, Tobias, Wendy L. Tate, and Lisa Ellram. "A Note on the Use of Survey Research Firms to Enable Empirical Data Collection," under review at *Journal of Business Logistics*.

Schoenherr, Tobias. "Proficiency in Big Data Analytics: Antecedents and Impact on Performance," under review at *International Journal of Production Research*.

Schoenherr, Tobias. "The Adoption of Mobile Devices and Applications for Supply Chain Management: Investigating the Mediating Roles of Perceived Usefulness, Attitude and Behavioral Intention, and the Impact on Performance," under review at *Transportation Journal*.

Ramkumar, M, Tobias Schoenherr, and Mamata Jenamani. "Risk Assessment of Outsourcing E-Procurement Services: Integrating SWOT Analysis with a Modified ANP-Based Fuzzy Inference System," under review at *International Journal of Project Management*.

Schoenherr, Tobias, and Stephan M. Wagner. "Integration of Suppliers in the Fuzzy Front End of New Product Development: An Investigation of Homophily, Trust and Market Turbulence," under review at *International Journal of Production Economics*.

# Currently being revised for resubmission

Hoppner, Jessica J., David A. Griffith, Hannah S. Lee, and Tobias Schoenherr. "Equity or Self-Interest? Behavioral and Relationship Performance Outcomes of Positive and Negative Supplier Inequity," being prepared for resubmission to *Journal of Marketing Research*.

Schoenherr, Tobias, Sriram Narayanan, and Ram Narasimhan. "The Influence of Contextual Complexity on Trust and the Moderating Role of Process Integration: Identifying Dynamics in Outsourcing Relationships," being prepared for resubmission to *International Journal of Production Economics*.

## WORKING PAPERS

Schoenherr, Tobias. "The Role of Institutional Pressure in the Adoption of Social Media in Supply Management," targeted at *MIS Quarterly*.

Schoenherr, Tobias, Elliot Bendoly, Daniel Bachrach, Anthony Hood. "Task Interdependence Impacts on Reciprocity in IT Implementation Teams: Bringing out the Worst in Us, or Driving Responsibility?" targeted at *Production and Operations Management*.

Schoenherr, Tobias, Vincent A. Mabert. "Bargaining Power in Supply Chain Management and its Impact on Performance," targeted at *European Journal of Operational Research*.

Narasimhan, Ram, Tobias Schoenherr, and Joseph Sandor. "Supply Chain Leveraged Organizational Transformation: An Exploratory Study of Eight Leading-Edge Firms," targeted at *Journal of Supply Chain Management*.

Narasimhan, Ram, Myung Kyo (M.K.) Kim, Tobias Schoenherr, and David J. Closs. "Leveraging Logistics Competence in Supplier Selection: The Role of Strategic Intent and Impact on Performance," targeted at *Supply Chain Management: An International Journal*.

Narayanan, Sriram, Tobias Schoenherr, and Steven A. Melnyk. "Weathering the Storm: A Study into the Emergence and Development of Dynamic Capabilities," targeted at *Journal of Supply Chain Management*.

Modi, Sachin, and Tobias Schoenherr. "Leveraging the Power of Strategic Sourcing: Investigating Mediators for Enhanced Financial Performance," targeted at *Decision Sciences Journal*.

Ramkumar, M, Tobias Schoenherr, and Mamata Jenamani, "Q-TAM: A Quality Technology Acceptance Model for Predicting Organizational Buyers' Continuance Intentions for E-Procurement Services," targeted at *Decision Sciences Journal*.

Carbone, Valentina, Valerie Moatti, Tobias Schoenherr, Nagesh Gavirneni. "Environmental and Social Supply Chain Management: Antecedents and the Moderating Role of Social Capital," targeted at *Journal of Operations Management*.

Kim, Yoon Hee, and Tobias Schoenherr. "Supply Chain Integration and Outsourcing Efficiency," targeted at Decision Sciences Journal.

### PEER-REVIEWED CONFERENCE PROCEEDINGS

Schoenherr, Tobias. "Mobile Applications in Supply Chain Management: Initial Insight into an Evolving Domain." *Proceedings of the 2015 IPSERA Conference*, Amsterdam, Netherlands, 2015.

Schoenherr, Tobias. "Patterns of Manufacturing Practices and their Impact on Manufacturing Capabilities." *Proceedings of the 2013 EurOMA Conference*, Dublin, Ireland, 2013.

Schoenherr, Tobias. "Bargaining Power and Purchase Performance: Investigating Dynamics created by Multi-Item Request for Quotations." *Proceedings of the 2013 IPSERA Conference*, Nantes, France, 2013.

Tate, Wendy, Lisa M. Ellram, Kenneth J. Petersen, and Tobias Schoenherr, "Offshoring Trends." *Proceedings of the 2013 Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2013.

Schoenherr, Tobias. "Factors Moderating the Influence of Bargaining Power on Performance in Supply Chain Management," *Proceedings of the 2012 World POMS Conference*, Amsterdam, Netherlands, 2012.

Narasimhan, Ram, Myung Kyo (M.K.) Kim, and Tobias Schoenherr, "Supplier selection in the private label supply chain: exploratory evidence from the South Korean retail sector," *Proceedings of the 2012 World POMS Conference*, Amsterdam, Netherlands, 2012.

Schoenherr, Tobias. "Academic Service-Learning Projects in Purchasing and Supply Management," *Proceedings of the 2012 Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2012.

Talluri, Srinivas, Myung Kyo Kim, and Tobias Schoenherr, "Quality of Service and Operating Efficiency in Service Industries: An Analysis of Korean Service Driving Industry," *Proceedings of the 18th International Annual European Operations Management Association (EurOMA) Conference*, University of Cambridge, Cambridge, United Kingdom, July 3-6, 2011 (ISBN: 978-1-902546-94-0).

Schoenherr, Tobias, and Vincent A. Mabert. "Sources of Buyer Bargaining Power and its Impact on Performance," *Proceedings of the 20<sup>th</sup> Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2010.

Narasimhan, Ram, and Tobias Schoenherr. "Strategic Sourcing and Competitive Quality Advantage: A Resource-Based Analysis," *Proceedings of the 2009 IPSERA Conference*, Wiesbaden, Germany.

Schoenherr, Tobias, and Vincent A. Mabert. "Comparing Online and Offline Purchasing in B2B Markets," *Proceedings of the 19<sup>th</sup> Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2008.

Tummala, V.M. Rao, and Tobias Schoenherr. "Assessing and Managing Outsourcing Risks Using the Supply Chain Risk Management Process (SCRMP): A Case Study," *Proceedings of the 19<sup>th</sup> Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2008.

Schoenherr, Tobias. "Early and Late Adopters of B2B Online Reverse Auctions: An Exploratory Study of Organizational Characteristics and Learning Outcomes," *Proceedings of the 38<sup>th</sup> Annual Meeting of the Decision Sciences Institute*, Phoenix, Arizona, 2007.

Tummala, V.M. Rao, and Tobias Schoenherr. "An Implementation Decision Framework for Supply Chain Management: A Case Study," *Proceedings of the Fifth Annual International Symposium on Supply Chain Management*, Toronto, Canada, October 2007.

Larson, Paul D., and Tobias Schoenherr. "SCM Turf Wars – The Battle of the Associations," *Proceedings of the 18<sup>th</sup> Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2007.

Schoenherr, Tobias, and V. M. Rao Tummala. "Assessing Supply Chain Risks with the Analytic Hierarchy Process: A Case Study," *Proceedings of the 18<sup>th</sup> Annual North American Research/Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2007.

Tummala, V. M. Rao, and Tobias Schoenherr. "Best Practices for the Implementation of Supply Chain Management Initiatives: A Case Study," *Proceedings of the Fourth Annual International Symposium on Supply Chain Management*, Toronto, Canada, 2006.

Schoenherr, Tobias, and Vincent A. Mabert. "Bundling for B2B Procurement: The Impact of Bidding Environment and Bundle Structure on Purchase Performance," *Proceedings of Conference 2006 (4th Worldwide Research Symposium on Purchasing and Supply Chain Management, 15th Annual IPSERA Conference, 17th Annual North American Research & Teaching Symposium)*, San Diego, California, 2006.

Tummala, V.M. Rao, and Tobias Schoenherr. "Supply Chain Management: An Implementation-Decision Framework," in: S. Fullerton and D. Moore (Eds.), *Global Business Trends* – *Contemporary Readings* (Proceedings of the 2005 Academy of Business Administration Conference, Aruba), Academy of Business Administration Publications, Ypsilanti, Michigan, 2006, pp. 232-239.

Schoenherr, Tobias, Ashok K. Soni, M.A. Venkataramanan, Vincent A. Mabert, and Ditmar Hilpert. "Factors determining ERP-System Adoption and Implementation by Small and Medium Enterprises: A German Case Study," *Proceedings of the 35<sup>th</sup> Annual Meeting of the Decision Sciences Institute*, Boston, Massachusetts, 2004.

Schoenherr, Tobias. "Should Purchasing adopt B2B Reverse Auction Technology? An Integrated Decision Making Approach using AHP combined with Integer Programming," *Proceedings of the 2004 Annual Meeting of the Midwest Decision Sciences Institute*, Cleveland, Ohio, 2004.

Schoenherr, Tobias, and Vincent A. Mabert. "The Current State of Bundling Practice in B2B Procurement," *Proceedings of the 15<sup>th</sup> Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2004.

Schoenherr, Tobias, and Vincent A. Mabert. "A Framework for Strategic Lotting in B2B Procurement," *Proceedings of the 34<sup>th</sup> Annual Meeting of the Decision Sciences Institute*, Washington, District of Columbia, 2003.

Schoenherr, Tobias, and Vincent A. Mabert. "Strategic Bundling in B2B Procurement: Case Study Observations," *Proceedings of the 14<sup>th</sup> Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management*, Tempe, Arizona, 2003.

Schoenherr, Tobias. "Deciding on the Appropriateness of B2B Reverse Auction Technology Adoption: An AHP Approach combined with Integer Programming," *Proceedings of the 33<sup>rd</sup> Annual Meeting of the Decision Sciences Institute*, San Diego, California, 2002.

Schoenherr, Tobias. "A Model for the Adoption of B2B Reverse Auction Technology," *Proceedings of the 2002 Annual Meeting of the Midwest Decision Sciences Institute*, Milwaukee, Wisconsin, 2002 [Best Student Paper Award, First Place].

Mabert, Vincent A., and Tobias Schoenherr. "A Conceptual Study of Developments in B2B Reverse Online Auctions: The Changing Role of the Online Auction Provider / Intermediary,"

Proceedings of the 2002 National Meeting of the Production and Operations Management Society (POMS), San Francisco, California, 2002.

Day, Jamison, Kevin Gaudette, Tobias Schoenherr, M.A. Venkataramanan, and Daniel Wright. "A Hierarchical Approach to the Time Interval and Assignment Decisions in the Vehicle Routing Problem: A Case Study," *Proceedings of the 32<sup>nd</sup> Annual Meeting of the Decision Sciences Institute*, San Francisco, California, 2001.

### SEMINARS AND WORKSHOPS AT CONFERENCES

Schoenherr, Tobias. "Structural Equation Modeling – An Introduction," 2010 Annual Meeting of the Midwest Decision Sciences Institute, Toledo, Ohio, 2010.

Schoenherr, Tobias, and Sachin Modi. "Frontiers in Purchasing Research for the Global Economy," Panel Discussion organized at the 2009 POMS Meeting, Orlando, Florida, 2009 (panelists: W.C. Benton, Craig R. Carter, Thomas Y. Choi, Paul Larson, Vincent A. Mabert, Stephan Wagner).

Schoenherr, Tobias. "Structural Equation Modeling – A Tutorial," *Seminar held at the University of Twente*, Enschede, The Netherlands, 2009.

Schoenherr, Tobias. "Case Study Research: Design, Implementation and Analysis," *13<sup>th</sup> Annual IFPSM Summer School on Advanced Purchasing Research*, Salzburg, Austria, 2007.

Schoenherr, Tobias. "Structural Equation Modeling – An Introduction," 2007 Annual Meeting of the Midwest Decision Sciences Institute, Chicago, Illinois, 2007.

Schoenherr, Tobias. "Doctoral Student Consortium," 2007 Annual Meeting of the Midwest Decision Sciences Institute, Chicago, Illinois, 2007.

Schoenherr, Tobias. "Structural Equation Modeling – An Introduction," 12<sup>th</sup> Annual IFPSM Summer School on Advanced Purchasing Research, Salzburg, Austria, 2006.

Schoenherr, Tobias. "Structural Equation Modeling – An Introduction," 2006 Annual Meeting of the Midwest Decision Sciences Institute, Indianapolis, Indiana, 2006.

Schoenherr, Tobias. "Doctoral Student Consortium," 2006 Annual Meeting of the Midwest Decision Sciences Institute, Indianapolis, Indiana, 2006.

Schoenherr, Tobias. "Doctoral Student Research Incubator Sessions," 2006 Annual Meeting of the Midwest Decision Sciences Institute, Indianapolis, Indiana, 2006.

#### **PRESENTATIONS**

Kim, Hyojin, Daesik Hur, and Tobias Schoenherr. "When Buyer-Driven Knowledge Transfer really Works: The Contingency Effects of Supplier's Relative Absorptive Capacity and Innovativeness," presented at the *2014 Annual Meeting of the Decision Sciences Institute*, Tampa, Florida, 2014.

Schoenherr, Tobias. "Making Change Management Stick: The Drivers and Barriers to Effective User Adoption of Enabling Procurement Technologies (EPTs)," presented at the *Horizon 2014 Conference*, Amelia Island, Florida, November 2014.

Schoenherr, Tobias. "Trends in Reshoring and Offshoring," presented at the *Port Lansing 2014 Global Logistics Conference*, East Lansing, Michigan, October 2014.

Schoenherr, Tobias. "Production and Operations Management Practices in Three Differentially Industrialized Regions of the World," presented at the 24th Annual Meeting of the Production and Operations Management Society (invited paper), Denver, Colorado, May 2013.

Schoenherr, Tobias. "Trends in Reshoring and Offshoring." Keynote Presentation at the Reshoring Summit, Cleveland, Ohio, 2013.

Blome, Constantin, Tobias Schoenherr, and Matthias Kaesser, "The Cost/Innovation Trade-Off in Sourcing: The Interplay of Culture, Governance and Ambidexterity," presented at the *2012 Annual Meeting of the Decision Sciences Institute*, San Francisco, California, November 2012.

Talluri, Srinivas, Myung Kyo Kim, and Tobias Schoenherr, "The Relationship between Operating Efficiency and Service Quality: Are They Compatible?" presented at the 2012 Annual Meeting of the Decision Sciences Institute, San Francisco, California, November 2012, and the 6th International Conference on Decision Sciences for Performance Excellence, Hyderabad, India, December 2012.

Narasimhan, Ram, Tobias Schoenherr, Brian Jacobs and Myung Kyo (M.K.) Kim. "Environmental Certification and its Impact on Supply Chain Members: An Event Study," presented at the *2012 INFORMS Conference*, Phoenix, Arizona, October 2012.

Schoenherr, Tobias. "Data Analysis and Supplier Performance," presented at the 2012 Purchasing Directors' Meeting of the Committee on Institutional Cooperation, East Lansing, Michigan.

Tate, Wendy, Lisa Ellram, Kenneth J. Petersen, and Tobias Schoenherr. "Offshoring Trends," presented at the 2012 Meeting of the Council of Supply Chain Management Professionals, Atlanta, Georgia, and at the 2012 MSU Bowersox Graduate Supply Chain Challenge, East Lansing, Michigan.

Schoenherr, Tobias. "Antecedents and Performance Outcomes of Green Purchasing and Supply Practices: An Investigation of Mediation Effects," presented at an *ERIM Research Seminar* at the Erasmus University of Rotterdam, The Netherlands, June 2012.

Narayanan, Sriram, Ram Narasimhan, and Tobias Schoenherr. "The Usefulness of Collaboration in Improving Agility Performance in Strategic Outsourcing," presented at the 2012 European Decision Sciences Institute Annual Conference, Istanbul, Turkey, and at the 2012 Indian Decision Sciences Institute Annual Conference, Hyderabad, India.

Schoenherr, Tobias. "Investments in Operations Management Practices in Three Differentially Industrialized Regions of the World: An Investigation of their Implementation Intensity and Impact on Performance," presented at the *2012 Midwest Decision Sciences Institute Annual Conference*, Grand Rapids, Michigan, 2012.

Narasimhan, Ram, Tobias Schoenherr, and Myung Kyo (M.K.) Kim. "Environmental Management and Financial Performance: An Event Study," presented at the 2011 Decision Sciences Institute Conference, Boston, MA.

Talluri, Srinivas, Myung Kyo (M.K.) Kim, and Tobias Schoenherr. "The Relationship Between Operating Efficiency and Service Quality: Are They Compatible?" presented at the *22nd Annual POMS Conference*, Reno, Nevada, April 2011.

Schoenherr, Tobias. "Academic Service-Learning in Supply Chain Management Education," presented at the *2011 Midwest Decision Sciences Institute Annual Conference*, Indianapolis, Indiana, 2011.

Schoenherr, Tobias. "Academic Service-Learning in Supply Chain Management Education," poster presentation at the 2011 Lilly Fellowship Award Dinner, East Lansing, Michigan, 2011.

Schoenherr, Tobias. "Toward a Grounded Understanding of Electronic Procurement," presented at the 2010 Decision Sciences Institute, Annual Meeting, San Diego, California, 2010.

Modi, Sachin, and Tobias Schoenherr. "Benchmarking Study of Procurement Practices," presented at the 2010 Decision Sciences Institute, Annual Meeting, San Diego, California, 2010.

Narayanan, Sriram, Ram Narasimhan, and Tobias Schoenherr. "The Linkage Between Motivation, Practices and Performance in Outsourcing Engagements," presented at the *2010 INFORMS Annual Meeting*, Austin, Texas, 2010.

Schoenherr, Tobias, and Ram Narasimhan, "The Efficacy of Operations Strategy on Financial and Market Measures," presented at the 2010 Academy of Management Conference, Montreal, Canada, 2010.

Blome, Constantin, and Tobias Schoenherr, "Supply Risk Management in Financial Crises – A Multiple Case-Study Approach," presented at the *2010 Academy of Management Conference*, Montreal, Canada, 2010.

Schoenherr, Tobias, and Vincent A. Mabert, "Practices in Online Reverse Auctions: Results from a Large-Scale Survey," presented at the *2009 Decision Sciences Institute*, *Annual Meeting*, New Orleans, Louisiana, 2009.

Schoenherr, Tobias, Damien Power, and Danny Samson, "Competitive Progression: Extensions and Cross-Validations in Emerging Markets," presented at the 2009 International Decision Sciences Institute Conference (IDSI), Nancy, France, and at the 16th International Annual EurOMA Conference, Göteborg, Sweden, 2009.

Tummala, V.M. Rao, and Tobias Schoenherr., "The Supply Chain Risk Management Process (SCRMP): A Nine-Step Process for Assessing and Managing Risks," presented at the Second *International Conference on Decision Sciences in Global Enterprise Management*, Bombay, India, 2009.

Schoenherr, Tobias, and Vincent A. Mabert, "Sources of Buyer Bargaining Power and its Impact on Performance," presented at the 39<sup>th</sup> Annual Meeting of the Decision Sciences Institute, Baltimore, MA, 2008, and at the 2009 Annual Meeting of the Midwest Decision Sciences Institute, Oxford, OH, 2009.

Schoenherr, Tobias, "SAP in Peer-Reviewed Academic Research: A Review of the Literature," presented at 2008 SAP Curriculum Congress, Atlanta, GA [invited presentation], 2008.

Tummala, V.M. Rao, and Tobias Schoenherr. "Integrating the Risk Management Process (RMP) for Supply Chain Design," presented at the 38<sup>th</sup> Annual Meeting of the Decision Sciences Institute, Phoenix, Arizona, 2007.

Tummala, V.M. Rao, and Tobias Schoenherr. "Assessing and Managing Risks Using the Supply Chain Risk Management Process (SCRMP)," to be presented at the *International Symposium and Workshop on Global Supply Chain, Intermodal Transportation and Logistics*, Toledo, Ohio, 2007.

Modi, Sachin, Stephen Mahar, and Tobias Schoenherr. "Exploring e-Fulfillment Structure and Firm Performance," presented at the *2007 Indiana Conference on Supply Chain Design*, Bloomington, Indiana, 2007.

Schoenherr, Tobias, V.M. Rao Tummala, and Thomas P. Harrison. "Assessing Supply Chain Risks for Outsourcing Decisions," presented at the April Professional Development Meeting of the Greater Detroit Chapter of APICS – The Association for Operations Management, Novi, Michigan, 2007.

Schoenherr, Tobias. "Determinants of Bundle Performance in B2B Procurement," presented at the 37<sup>th</sup> Annual Meeting of the Decision Sciences Institute, San Antonio, Texas, 2006.

Schoenherr, Tobias, and Vincent A. Mabert. "The Impact of Bidding Environment and Bundle Structure on Purchase Performance in B2B Procurement," presented at the 2006 Academy of Management Annual Meeting, Atlanta, Georgia.

Schoenherr, Tobias, and Vincent A. Mabert. "Bundling for B2B Online Reverse Auctions," presented at the 36<sup>th</sup> Annual Meeting of the Decision Sciences Institute, San Francisco, California, 2005.

Schoenherr, Tobias, Kenneth L. Schultz, and David Nembhard. "Behavioral Correlation of Work Rates," invited paper, presented at the 2005 National Meeting of the Production and Operations Management Society (POMS), Chicago, Illinois, 2005.

Schoenherr, Tobias, and Vincent A. Mabert. "An Exploratory Study of Bundling in B2B Online Auction Procurement," invited paper, presented at the *2004 INFORMS Annual Meeting*, Denver, Colorado, 2004.

Schoenherr, Tobias. "An Exploratory Study of Bundling in B2B Online Auction Procurement – Dissertation Research Outline," presented during the Doctoral Student Consortium at the 2004 Academy of Management Annual Meeting, New Orleans, Louisiana, 2004.

Nembhard, David, Tobias Schoenherr, and Kenneth L. Schultz. "The Effects of Coworker Speed on Processing Rates," presented at the *34<sup>th</sup> Annual Meeting of the Decision Sciences Institute*, Washington, DC, 2003, and at the *2003 INFORMS Annual Meeting*, Atlanta, Georgia, 2003.

Schoenherr, Tobias, and Vincent A. Mabert. "The Current State of Practice in Bundling for B2B Procurement," presented at the bi-annual *Meeting of the Supply Chain Management Institute at Bowling Green State University*, Bowling Green, Ohio, 2003.

Schoenherr, Tobias, and Vincent A. Mabert. "Strategic Bundling in B2B Procurement," presented at the bi-annual *Meeting of the Supply Chain Management Institute at Bowling Green State University*, Bowling Green, Ohio, 2002.

Mabert, Vincent A., and Tobias Schoenherr. "Optimal Product Bundling in B2B Reverse Auctions," presented at the 33<sup>rd</sup> Annual Meeting of the Decision Sciences Institute, San Diego, California, 2002.

Bendoly, Elliot, Brian Lee, and Tobias Schoenherr. "Betting on the benefits of B2B ventures when other cards are showing: Is the market looking?" presented at the 33<sup>rd</sup> Annual Meeting of the Decision Sciences Institute, San Diego, California, 2002.

Schoenherr, Tobias. "Developments in B2B Reverse Online Auctions: A Study of the Changing Role of the Online Auction Provider / Intermediary," presented at the 7<sup>th</sup> IFPMM Summer School on Advanced Purchasing Research, Salzburg, Austria, 2001.

#### MENTOR TO GRADUATE STUDENTS

### Doctoral Dissertations – Committee Member

Wenwen Guo, Department of Econimics, Michigan State University, ongoing.

Myung Kyo Kim, Department of Supply Chain Management, Michigan State University, 2014

Stephen Dahlquist, Department of Marketing, Michigan State University, 2012.

Joseph Joyce, College of Technology, Eastern Michigan University, 2008.

# Master Theses Mentor

Victoria Dong, Department of Supply Chain Management, Michigan State University, ongoing.

John Biggs, Department of Supply Chain Management, Michigan State University, "Sustainable Sourcing: Long Term Value Proposition," ongoing.

Alicia Scavona, Department of Supply Chain Management, Michigan State University, "Lean Health Care: Organizational Structure and Supply Chain Applicability," ongoing.

Frederik Krekeler, Department of Supply Chain Management, Michigan State University, "Supplier Performance Management for Indirect Materials and Services Supplies," 2014.

David Douglas, Department of Supply Chain Management, Michigan State University, "Management of the Receiving and Put-A-Way Strategy at the Fremont Distribution Center," 2014.

Brittany Gustafson, Department of Supply Chain Management, Michigan State University, "Testing the Technology Acceptance Model with a required Procurement System at Lockheed Martin," 2013.

Hongyan Chen, Department of Supply Chain Management, Michigan State University, "Mobile SCM Applications," 2013.

Matt Rodgers, Department of Supply Chain Management, Michigan State University, "SCM in the Michigan Microbrewery Industry," 2013.

Shaojun Tian, Department of Supply Chain Management, Michigan State University, "Supply Chain Risk Management (SCRM): A case study on the small and medium-sized LED lighting manufacturers in China," 2013.

Jessica Westerhof, Department of Supply Chain Management, Michigan State University, "Best Practices in International Purchasing at ExxonMobil," 2013.

John Augusto, Department of Supply Chain Management, Michigan State University, "Optimizing ExxonMobil's IT (Information Technology) Commodity Procurement," 2013.

James T. McGuire, Department of Supply Chain Management, Michigan State University, "Spend Analysis Project: Showing Potential Savings and Opportunities for a Mid-Size Research Hospital," 2012.

Flavius Toader, Department of Supply Chain Management, Michigan State University, "An Investigation of the Feasibility to build a Document Storage Facility," 2012.

Chris Jennings, Department of Supply Chain Management, Michigan State University, "Co-Location in Buyer-Supplier Relationships," 2012.

Zvonimir Siljkovic, International Graduate Business School, Zagreb, Croatia, "The Integration of RFID with ERP systems in the Pharmaceutical Industry – The Case of PLIVA," 2009.

Master Thesis, supervisor and mentor: Marija Kamenski, International Graduate Business School, Zagreb, Croatia, "A Proposal for Operational Changes at the Croatian Central Bureau of Statistics," 2009.

### **RADIO INTERVIEWS**

- "Stateside with Cynthia Canty"; interview on the CSCMP sponsored research study on reshoring, aired on NPR's Michigan Radio on March 7, 2013,
   <a href="http://michiganradio.org/post/stateside-thursday-march-7th-2013">http://michiganradio.org/post/stateside-thursday-march-7th-2013</a>;
   <a href="http://www.michiganradio.org/post/are-outsourced-jobs-coming-back-michigan">http://www.michiganradio.org/post/are-outsourced-jobs-coming-back-michigan</a>.
- "Capital City Recap, with Michael Cohen: Reshoring Movement"; interview on the CSCMP sponsored research study on reshoring, aired on 1320 WILS, October 22, 2012, <a href="http://1320wils.com/page.php?page\_id=67959">http://1320wils.com/page.php?page\_id=67959</a>.
- "reWorking Michigan: Supply Chain Management at MSU tops National Ranking"; interview on my teaching innovations in the undergraduate procurement course, aired on NPR's WKAR, September 26, 2011, <a href="http://wkar.org/post/reworking-michigan-supply-chain-management-msu-tops-national-ranking">http://wkar.org/post/reworking-michigan-supply-chain-management-msu-tops-national-ranking</a>.

# **BUSINESS QUOTATIONS**

- "Study reveals barriers to implementing e-procurement," published in "Supply Management" by the Chartered Institute for Purchasing and Supply, March 23, 2015, <a href="http://www.supplymanagement.com/news/2015/study-reveals-barriers-to-implementing-e-procurement">http://www.supplymanagement.com/news/2015/study-reveals-barriers-to-implementing-e-procurement</a>
- "U.S. manufacturers bringing work home from overseas," press release reporting on the results of our reshoring research project, October 1, 2012, <a href="http://news.msu.edu/story/u-s-firms-bringing-work-home-from-overseas/">http://news.msu.edu/story/u-s-firms-bringing-work-home-from-overseas/</a> [this was just one of the numerous media citations this story received].
- "Award-Winning Professors to Teach New Michigan State University Online Courses," August 1, 2012, <a href="http://www.ereleases.com/pr/awardwinning-professors-teach-michigan-state-university-online-courses-83662">http://www.ereleases.com/pr/awardwinning-professors-teach-michigan-state-university-online-courses-83662</a>

- "MSU students find \$500,000 in savings for nonprofits," April 25, 2012, http://www.capitalgainsmedia.com/devnews/Supply0616.aspx
- "MSU student projects could save nonprofit groups \$500,000" press release on the significant impact my academic service-learning initiative has had on not-for-profit organizations, April 18, 2012, <a href="http://news.msu.edu/story/msu-student-projects-could-save-nonprofit-groups-500-000/">http://news.msu.edu/story/msu-student-projects-could-save-nonprofit-groups-500-000/</a>
- "Worth the long drive: Road to diversification takes patience; trade groups, government outlets can help"; featured in a sidebar to an article about diversification in Crain's Detroit Business, published on May 16, 2010, http://www.crainsdetroit.com/article/20100516/SUB01/305169985
- Participation in an Executive Roundtable, covered in Crain's Business Detroit, "The Challenges, Risks and Rewards of Diversification," published on 11/15/2009, http://www.crainsdetroit.com/article/20091115/SUB01/311159995#
- Interview with "Poslovni dnevnik" (major Croatian financial newspaper), appeared in the article "Operations Management, Main Tool for Company Competitiveness" on 12/27/2006, <a href="http://www.poslovni.hr/29893.aspx">http://www.poslovni.hr/29893.aspx</a>
- Commentary on the sourcing blog "Spend Matters" by the editor Jason Bush (11/21/2005): <a href="http://www.spendmatters.com/index.cfm?mode=entry&entry=B4B0406B-C233-45C8-37AD669C2C7630C0">http://www.spendmatters.com/index.cfm?mode=entry&entry=B4B0406B-C233-45C8-37AD669C2C7630C0</a>

### ACADEMIC WORK EXPERIENCE

Eli Broad College of Business, Michigan State University, East Lansing, MI (since 08/08) Associate Professor of Supply Chain Management (since 07/13)

Assistant Professor of Supply Chain Management (08/08-06/13)

College of Business, Eastern Michigan University, Ypsilanti, MI (08/05–08/08)

Assistant Professor of Operations and Supply Chain Management

International Graduate Business School, Zagreb, Croatia (12/06 and 07/08)

(International accredited MBA program, jointly developed by the Kelly School of Business at Indiana University and the Economic Institute of Croatia.)

**Professor of Operations Management** 

IFPSM (International Federation of Purchasing and Supply Management) Summer School on Advanced Purchasing Research, Salzburg, Austria (07/06 and 07/07)

Faculty Speaker and Mentor

Central European University, Graduate School of Business, Budapest, Hungary (06/03–07/03)

(Internationally accredited U.S. MBA program.)

Instructor

Univerzita Karlova v Praze (Charles University, Prague), Czech Republic (07/02–08/02)

Instructor

Indiana University, Kelley School of Business, Bloomington, IN (05/00–05/05)

Associate / Adjunct Instructor

#### HONORS AND AWARDS

- 2013 Finalist for the Wickham Skinner Teaching Achievements Award, Production and Operations Management Society
- 2013 MSU Teacher-Scholar Award, Michigan State University
- Best Associate Editor Award, Journal of Operations Management, 2013
- 2012 John D. and Dortha J. Withrow Endowed Emerging Scholar Award, Broad Graduate School of Management, Michigan State University
- 2012 Award for Excellence, Emerald Literati Network, Highly Commended Award Winner for a papers published in *Supply Chain Management: An International Journal* in 2011
- Michigan Campus Compact Faculty/Staff Community Service-Learning Award, 2012
- Nominee for the 2012 Wickham Skinner Teaching Achievements Award
- Nominee for the 2012 Ernest A. Lynton Award for the Scholarship of Engagement for Early Career Faculty
- Best Reviewer Award, Journal of Purchasing and Supply Management, 2011
- Richard J. Lewis Quality of Excellence Award, Eli Broad Graduate School of Management, Michigan State University, 2011
- Best Paper Award, Midwest Decision Sciences Institute, Annual Conference, 2011
- Best Reviewer Award, Journal of Operations Management, 2010
- Lilly Fellow, Michigan State University, 2010-2011
- Best Reviewer Award, Journal of Operations Management, 2008
- Best Reviewer Award, Journal of Supply Chain Management, 2008
- Nominee for the Spring "Outstanding Faculty/Staff Award" given by MSU's Senior Class Council, Michigan State University, 2009
- Best Reviewer Award, Operations Management Division, Academy of Management, Annual Meeting, 2008
- Nominee for the 2007 Ronald W. Collins Distinguished Faculty Research Award, Eastern Michigan University
- Nominee for the Holman Learning Center Faculty / Tutor Appreciation Day, for Outstanding Faculty in a Supporting Role, Eastern Michigan University, 2007
- Outstanding Research in Business Award, College of Business, Eastern Michigan University, 2005–2006
- Panschar Undergraduate Teaching Award for Associate Instructors, Kelley School of Business, Indiana University, 2003–2004
- Best Student Paper Award, Midwest Decision Sciences Institute Annual Meeting, Milwaukee, Wisconsin, 2002
- Annual Prize of the Institute for European Business Studies for the best thesis of the graduating class of 2000 at the European School of Business, Reutlingen University, Germany
- Who is Who in Business Higher Education (since 2005)
- Alpha Iota Delta Honor Society member (since 2005)
- Beta Gamma Sigma Honor Society member (since 1999)
- Golden Key Honor Society member (since 1999)

#### SELECTED GRANTS AND COMPETITIVE RESEARCH FELLOWSHIPS

- F. Edward and Carol J. Lake Faculty Excellence Fund, Broad College of Business, for "Jump-Starting a New Stream of Research: Organizational Behavior in Buyer-Supplier Relationships", Summer 2015
- Tysse Faculty Excellence Fund, Broad College of Business, for the development of a database on environmental management, Summer 2014
- Ed and Carol Lake Faculty Excellence Research Grant, Broad College of Business, for the investigation of the state of mobile supply chain management, Summer 2013
- Summer Research Grant, Broad College of Business, for the investigation of the U.S. manufacturing industry's global competitiveness, Summer 2012
- Hong Kong Research Grants Council, Research Grant for a study investigating the impact of intellectual capital and supply chain learning on innovation capability and firm performance, 2011-2013 (with Xiande Zhao, Morgan Swink)
- Council for Supply Chain Management Professionals, Research Grant for a study on Offhsoring, 2011-2013 (with Wendy Tate, Ken Petersen, Lisa Ellram)
- Lilly Teaching Fellowship, 2010-2011
- Center for Advanced Purchasing Research (CAPS Research), support for survey on strategic sourcing, 2010-2011
- Institute for Supply Chain Management's Senior Research Fellowship, 2009-2010
- CIBER Professional Development Grant, Center for International Business Studies, Michigan State University, 2009
- College of Business, Eastern Michigan University, Summer Research Support Grant, 2007
- Faculty Research and Creative Activity Fellowship, Eastern Michigan University, 2006
- Spring-Summer Research Award, Eastern Michigan University
- Provost's Research Award for New Faculty, Eastern Michigan University, 2006
- Institute for Supply Management (ISM) Doctoral Dissertation Grant, 2003
- Indiana University CIBER grant
- Scholarship of the Supply Chain Management Institute at Bowling Green State University
- ISM scholarship to attend the 20th Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2010
- ISM scholarship to attend the 19th Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2008
- ISM scholarship to attend the 18th Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2007
- ISM scholarship to attend the 17th Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management, San Diego, California, 2006
- ISM scholarship to attend the 15th Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2004
- ISM scholarship to attend the 14th Annual North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2003
- Travel grant of the International Conference on Management Sciences at Istanbul Technical University, Istanbul, Turkey, to attend their conference in March 2003
- Travel grant of the Graduate and Professional Student Organization (GPSO) at Indiana University

• ISM stipend to attend the 7th IFPMM Summer School on Advanced Purchasing Research 2001 in Salzburg, Austria

#### **SERVICE**

# Service at Michigan State University

# Department (2014-2015)

- Moderator, Purchasing and Supply Chain Management Executive Seminar
- Chair, Search committee for the purchasing/sourcing assistant/associate professor position
- Departmental Honors Student Advisor
- Doctoral Program Committee, Operations and Sourcing Management
- Speaker, Port Lansing 2014 Global Logistics Conference

# College (2014-2015)

- Panelist, New Faculty Orientation I
- Faculty speaker at a dinner for students from the Broad Residential Business Program

### *University* (2014-2015)

- Advisory Board, Faculty & Organizational Development
- Outreach Scholarship Community Partnership Award Selection Committee

### Department (2013-2014)

- Strategic Planning Process, Critical Issues Team
- Departmental Honors Student Advisor
- Undergraduate Supply Chain Challenge, Faculty presenter to attending faculty and corporate partners
- Doctoral Program Committee, Operations and Sourcing Management
- Panelist, Business Leaders for Michigan URC Supply Chain Symposium Roundtable
- Moderator, Executive Summit 2014
- Co-organizer of the 2013 Global Supply Chain Management Conference

## College (2013-2014)

- Panelist, New Faculty Orientation II
- Panelist, New Faculty Orientation III (RPT Process)
- Review Committee for Continuing Status of S. Henry

## *University* (2013-2014)

- Panelist, University New Faculty Orientation
- Advisory Board, Faculty & Organizational Development
- Outreach Scholarship Community Partnership Award Selection Committee
- Selection Committee for MSU's next Electronic Procurement System

# Department (2012-2013)

- Faculty Search Committee, member
- Speaker at the BUS 101 Residential Business Program session
- Speaker at the Supply Chain Management Advisory Council meeting
- Speaker at the Alumni Distinguished Scholarship Competition
- Departmental Honors Student Advisor

# College (2012-2013)

- Panelist, New Faculty Orientation, Teaching I
- Panelist, New Faculty Orientation, Research
- Panelist, New Faculty Orientation, Teaching II
- Strategic Initiatives Team, Teaching

# *University* (2012-2013)

- Panelist, Lilly Fellow Session on Online Teaching
- Panelist, Lilly Fellow Session on Best Practices
- Search Committee, Director for the Center for Service Learning and Civic Engagement

#### Older

- Undergraduate Program Committee, member (2011-2012)
- Undergraduate Curriculum Committee, member (2011-2012)
- Lilly Teaching Fellowship Selection Committee, member (2011-2012)
- Ad-hoc committee on voting process, member (05/10)
- Moderator and academic speaker at MSU's Executive Summit II (09/08)
- Invited guest speaker for SCMA's Leadership Summit, January 2009
- Speaker at the Presidential Scholarship Competition (2010)
- Speaker at information sessions of the Supply Chain Management Association (Spring 2009, Fall 2009)
- Speaker at the Supply Chain Management Advisory Council meeting (2010)

# Service at Eastern Michigan University

- College Research Committee, chair (08/05-07/07), member (08/07-08/08)
- College Search Committee for the position of Marketing Department Head, member (05/07-08/08)
- Supply Chain Management Continuous Improvement Team (developed a new undergraduate major in Supply Chain Management), member (08/05-08/08)
- International Business Curriculum Committee, member (08/05-08/08)
- Department (CIS) Curriculum Committee, member (08/05-07/07)
- Departmental Grade Grievance Coordinator (08/05-08/08)
- Continuous Improvement MBA Committee, member (Spring semester 2006)
- Chrysler MBA Committee (development of a tailored corporate MBA for Chrysler) (01/06)
- University Graduate Council, member (08/06-08/08)
- United Way, Department Coordinator (09/07-08/08)

- APICS Student Chapter Co-Coordinator (08/06-08/07)
- Alpha Iota Delta Student Chapter Coordinator (08/06-08/08)

## Service for the Profession – Journals and Books

- Associate Editor, Decision Sciences Journal
- Guest Editor, Journal of Operations Management
- Associate Editor, Journal of Operations Management
- Guest Editor, Journal of Business Logistics
- Editorial Board Member:
  - Production and Operations Management Journal
  - Journal of Business Logistics
  - IEEE Transactions on Engineering Management
  - Transportation Research: Part E (2015-2017)
  - Journal of Supply Chain Management
  - Journal of Purchasing and Supply Management
  - Decision Sciences Journal of Innovative Education
  - International Journal of Integrated Supply Management
- Ad-hoc Reviewer for the following journals (within the last year):
  - Transportation Journal
  - European Journal of Operational Research
  - International Journal of Operations and Production Management
  - International Journal of Production Research
  - International Journal of Production Economics
  - Production and Inventory Management Journal
  - Production Planning and Control
  - Business Research
- Reviewer for the book "Operations Management: A Supply Chain Process Approach" by Joel Wisner, Sage Publications, 2014.
- Reviewer for the book "Purchasing and Supply Management" by W.C. Benton, 3<sup>rd</sup> edition, 2012.
- Reviewer for the book "Supply Chain Focused Manufacturing Planning & Control" by W.C. Benton, 2012.
- Reviewer for the book "P I made simple: RX for progress," under publication consideration at Michigan State University Press, 2012.
- Reviewer for the book "Global Outsourcing Strategies: The Internationalization of the Electronics Industry," invited review by the *International Journal of Production Research*, 2011.
- Reviewer for the textbook "Process Management: Creating Value Along the Supply Chain" by Wisner and Stanley, South-Western College Publishing, Mason, Ohio, 2007.
- Development of PowerPoint slides as instructor material for the textbook "Process Management: Creating Value Along the Supply Chain" by Wisner and Stanley, South-Western College Publishing, Mason, Ohio, 2007.
- Reviewer for the book "Best Practices in Online Procurement Auctions" by Parente, Idea Group Publishing, Hershey, Pennsylvania, 2007.

### Service for the Profession – Associations

- APICS Foundation, Knowledge Delivery Committee, Publications Subcommittee, Member (since 02/2014)
- Nominated for VP Professional Development, Decision Sciences Institute; nominated March 2013
- Nominated for VP Publications, Decision Sciences Institute; nominated October 2013
- DSI Best Case Study Award 2013, Judge
- 2013 Automotive Metals and Resins Conference, Board of Directors
- ISM MSU Awards for Excellence in Supply Management, Evaluation Committee Member, 2012, 2013, 2014
- Educational Resources Committee, Institute for Supply Management (ISM), member (since 2011)
- DSI Instructional Innovation Award 2012, Judge
- NAPM Central Michigan, Dr. John H. Hoagland, C.P.M. Scholarship Evaluation Committee, member (2012)
- Past-President, Midwest Decision Sciences Institute (2010-2011)
- President, Midwest Decision Sciences Institute (2009-2010)
- President Elect, Midwest Decision Sciences Institute (2008-2009)
- Vice President, Student Liaison, Midwest Decision Sciences Institute (2006-2008)
- Vice President, Membership, Greater Detroit Chapter of APICS (2006-2008)
- Regional Activities Committee, member, National Decision Sciences Institute (2008-2010)
- Doctoral Student Affairs Committee, member, National Decision Sciences Institute (2006-2008, 2008-2010)
- Stan Hardy Best Paper Award Committee, Midwest Decision Sciences Institute, member (2005-2008, 2011)

# Service for the Profession – Conferences

- Scientific Committee, IPSERA 2015, Amsterdam, Netherlands
- Board of Directors, 2013 Motor Vehicle Metals & Resin Conference, Detroit, MI
- Proceedings Coordinator, 2013 Meeting of the Production and Operations Management Society
- Proceedings Coordinator, 2012 Meeting of the Production and Operations Management Society
- Associate Program Chair, 2011 Meeting of the Decision Sciences Institute
- Conference Program / Steering / Scientific Committees
  - IIT Kharagpur's Conference "E-business and supply chain competitiveness" to be held 12-14 February 2016
  - Fifth International Supply Chain Management Symposium and Workshop, Tokyo, Japan, March 2012
  - Decision Sciences Institute, Annual Conference, Boston, Massachusetts, 2011 (*Associate Program Chair*)
  - Seventh Annual International Symposium on Supply Chain Management, Toronto, Canada 2009
  - 18<sup>th</sup> Annual Conference of the International Purchasing and Supply Education and Research Association (IPSERA), Wiesbaden, Germany, 2009
  - Sixth Annual International Symposium on Supply Chain Management, Calgary, Canada, 2008

- Fifth Annual International Symposium on Supply Chain Management, Toronto, Canada, 2007
- International Symposium and Workshop on Global Supply Chain, Intermodal Transportation and Logistics, Toledo, Ohio, 2007
- Information Resource Management Association (IRMA), Supply Chain Management Track, 2006
- Doctoral Student Consortium, Coordinator
  - Midwest Decision Sciences Institute, Annual Conference, Erie, Pennsylvania, 2008
  - Midwest Decision Sciences Institute, Annual Conference, Chicago, Illinois, 2007
  - Midwest Decision Sciences Institute, Annual Conference, Indianapolis, Indiana, 2006
- Conference Track Chair
  - Sustainability in Product and Process Design, Decision Sciences Institute, Annual Conference 2015
  - Purchasing, Production and Operations Management Society (POMS) Conference, 2009
  - Electronic Procurement, 18<sup>th</sup> Annual Conference of the International Purchasing and Supply Education and Research Association (IPSERA), Wiesbaden, Germany, 2009
  - Sourcing Management, Midwest Decision Sciences Institute, Annual Conference, Erie, Pennsylvania, 2008
  - Operations and Supply Chain Management, Midwest Decision Sciences Institute, Annual Conference, Chicago, Illinois, 2007
  - Student Paper Track, Midwest Decision Sciences Institute, Annual Conference, Indianapolis, Indiana, 2006
- Conference Session Chair / Symposium Moderator
  - 2015 IPSERA Conference, Amsterdam, Netherlands, 2015
  - 2012 World POMS Conference, Amsterdam, Netherlands, 2012
  - 19<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2010
  - Decision Sciences Institute, Annual Meeting, Baltimore, Maryland, 2008
  - 18<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2008
  - Decision Sciences Institute, Annual Meeting, Phoenix, Arizona, 2007
  - Midwest Decision Sciences Institute, Annual Meeting, Chicago, Illinois, 2007
  - 17<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2007
  - Midwest Decision Sciences Institute, Annual Meeting, Indianapolis, Indiana, 2006
  - Midwest Decision Sciences Institute, Annual Meeting, Toledo, Ohio, 2005
  - 15<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2005
  - Decision Sciences Institute, Annual Meeting, San Diego, California, 2002
  - Production and Operations Management Society, Annual Conference, San Francisco, California, 2002

#### Panelist

- Doctoral Student Consortium for Post-Proposal Defense Students, Decision Sciences Institute, Annual Meeting, Tampa, Florida, 2014
- Doctoral Student Consortium, Decision Sciences Institute, Annual Meeting, Boston, Massachusetts, 2011

- The Role of IT in Supply Chain Management, Decision Sciences Institute, Annual Meeting, New Orleans, Louisiana, 2009
- Doctoral Student Consortium, Decision Sciences Institute, Annual Meeting, Baltimore, Maryland, 2008
- Best Conference Paper Award Reviewer
  - Decision Sciences Institute (Best Instructional Paper), Annual Meeting, San Francisco, California, 2012
  - Midwest Decision Sciences Institute, Annual Meeting, Toledo, Ohio, 2010
  - Midwest Decision Sciences Institute, Annual Meeting, Chicago, Illinois, 2007
  - Midwest Decision Sciences Institute, Annual Meeting, Toledo, Ohio, 2005
- Paper Discussant
  - Midwest Decision Sciences Institute, Annual Meeting, Milwaukee, Wisconsin, 2002
  - Midwest Decision Sciences Institute, Annual Meeting, Dearborn, Michigan, 2001
- Paper Reviewer
  - Academy of Management Conference (Division: Operations Management), Boston, Massachusetts, 2012
  - 21<sup>st</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2012
  - 44th Hawaiian International Conference on System Sciences, 2011
  - CSCMP Educators Conference, San Diego, California, 2010
  - Decision Sciences Institute, Annual Meeting, San Diego, California, 2010
  - Academy of Management Conference (Division: Operations Management), Montreal, Canada, 2010
  - 19<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2010
  - Academy of Management Conference (Division: Operations Management), Chicago, Illinois, 2009
  - Decision Sciences Institute, Annual Meeting, Baltimore, Maryland, 2008
  - Academy of Management Conference (Division: Operations Management), Anaheim, California, 2008
  - 18<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2008
  - Fifth Annual International Symposium on Supply Chain Management, Toronto, Canada, 2007
  - International Symposium and Workshop on Global Supply Chain, Intermodal Transportation and Logistics, Toledo, Ohio, 2007
  - Decision Sciences Institute Annual Meeting, San Antonio, Texas, 2006
  - Academy of Management Conference (Divisions: Operations Management and International Business), Atlanta, Georgia, 2006
  - International Conference on Information Systems, Milwaukee, Wisconsin, 2006
  - Academy of Management Conference (Divisions: Operations Management and International Business), New Orleans, Louisiana, 2005
  - 14<sup>th</sup> North American Research / Teaching Symposium on Purchasing and Supply Chain Management, Tempe, Arizona, 2004
  - Decision Sciences Institute Annual Meeting, Boston, Massachusetts, 2004
  - Decision Sciences Institute Annual Meeting, Washington, DC, 2003
  - Decision Sciences Institute Annual Meeting, San Diego, California, 2002

- Decision Sciences Institute Annual Meeting, San Francisco, California, 2001
- Emerging Scholars of POM Program, Participant, Production and Operations Management Society, Annual Conference, Chicago, Illinois, 2005
- Emerging Scholars of POM Program, Participant, Production and Operations Management Society, Annual Conference, Orlando, Florida, 2009

### MEMBERSHIPS IN PROFESSIONAL ASSOCIATIONS

ISM – Institute for Supply Management

IPSERA – International Purchasing and Supply Education and Research Association

DSI – Decision Sciences Institute

POMS – Productions and Operations Management Society

EurOMA – European Operations Management Association

CSCMP - Council of Supply Chain Management Professionals

APICS – The Association for Operations Management

GMRG – Global Manufacturing Research Group