Eli Broad College of Business, Michigan State University 632 Bogue Street, N256, East Lansing, MI 48824, USA

Work: (+1) 517-432-3035 Cell: (+1) 517-582-5431 Email: holzhacker@broad.msu.edu

	EDUCATION
2012	WHU – Otto Beisheim School of Management, Vallendar, Germany Dr. rer. pol. (summa cum laude) (German doctorate, business administration) Dissertation: "Yardstick Competition and Managerial Accounting Practice: Evidence from Social Security Service Providers" 1st supervisor: Prof. Jürgen Weber 2nd supervisor: Dr. Matthias D. Mahlendorf
2009	University of Mannheim, Germany Diploma in business administration (Master of Science equivalent) Majors: management accounting, marketing, intercultural studies (Anglo-Saxon focus) Master thesis: "Marketing Performance Management, Dysfunctional Behavior

Homburg, Supervisor: Prof. Dr. Martin Artz)

and Firm Performance: An Empirical Analysis" (Chair of Prof. Christian

	ACADEMIC AFFILIATIONS
Since 2014	Michigan State University, Eli Broad College of Business, East Lansing, Michigan, USA Assistant professor, Department of Accounting & Information Systems
2012 – 2014	Rotterdam School of Management (RSM), Erasmus University, Rotterdam, The Netherlands Assistant professor of Management Accounting, Department of Accounting & Control
2011	Michigan State University, East Lansing, Michigan, USA Visiting researcher at the Department of Accounting and Information Systems
2009 – 2012	WHU – Otto Beisheim School of Management, Vallendar, Germany Doctoral student Doctoral assistant at Center for Controlling and Management (CCM)
2007 2009	University of Mannhaim Company

2007 - 2008University of Mannheim, Germany

Instructor at Management Accounting department chaired by Prof. Christian Hofmann, teaching introductory cost accounting tutorials in undergraduate business program

REFEREED PUBLICATIONS

"The Impact of Changes in Regulation on Cost Behavior", with Ranjani Krishnan and Matthias D. Mahlendorf, Contemporary Accounting Research (2015), forthcoming

"Unraveling the Black Box of Cost Behavior: an Empirical Investigation of Risk Drivers, Managerial Resource Procurement, and Cost Elasticity", with Ranjani Krishnan and Matthias D. Mahlendorf, The Accounting Review (2015), forthcoming

WORKING PAPERS

"Relative Performance Evaluation and the Ratchet Effect", with Pablo Casas-Arce, Michal Matejka and Matthias D. Mahlendorf, under review at Management Science

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WORK IN PROGRESS

"Target setting and collaboration", with Stephan Kramer and Nick Hoffmeister

"Benchmarking Costs and Quality of Care: Quantitative Field Evidence from Dutch Hospitals", with Paolo Perego and Susanna Gallani

MANAGERIAL PUBLICATIONS

"Management Control in German Hospitals: Appraisal and Success Factors" (translated from German), with Jürgen Weber, Matthias D. Mahlendorf and Fabian Kleinschmit. *Advanced Controlling Series, 81. Wiley, Weinheim.*

"For-profit Versus Public Hospitals: Are There Differences in Management Accounting? Empirical Evidence from the U.S." (translated from German). *Controlling & Management Review* (2011), 55 (4), p. 248-251.

"Brand Control of Umbrella and Single Brands" (translated from German), with Jürgen Weber. Controlling & Management Review (2011), 55 (1), p. 20-25.

RESEARCH INTERESTS

Regulation, cost accounting, target setting, performance evaluation, social security service providers, health care, unemployment and job training, applied econometrics

INVITED PRESENTATIONS (BY TOPIC)

Discussion of 'Firms' Commitment to Mitigate the Ratchet Effect under Annual Bonus Plans with Multiple Performance Measures'

New Directions in Management Accounting Research, Brussels, Belgium, 2014

"Relative Performance Evaluation and the Ratchet Effect"

- New Directions in Management Accounting Research, Brussels, Belgium, 2014
- Goethe University Frankfurt, Microeconomics Seminar, Frankfurt, Germany, 2014
- Michigan State University, East Lansing, 2014
- Management Accounting Section Meeting of the American Accounting Association, Orlando, USA, 2014
- University of Würzburg, Germany, 2012

"Unraveling the Black Box of Cost Behavior: an Empirical Investigation of Risk Drivers, Managerial Resource Procurement, and Cost Flexibility"

- Annual Conference of Management Accounting Research, Vallendar, Germany, 2014
- Accounting Conference, Temple University, Philadelphia, USA, 2013
- Management Accounting Section Meeting of the American Accounting Association, New Orleans, USA, 2013

Discussion of 'Determinants of Cost System Sophistication in Local Dutch Government'

 Management Accounting Section Meeting of the American Accounting Association, New Orleans, USA, 2013

"Performance Implications of Benchmarking"

 Management and supervisory board meeting of German Federal Employment Agency, Nuremberg, Germany, 2012

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"The Impact of Changes in Regulation on Cost Behavior"

- CAR Conference, Ottawa, Canada, 2012
- EAA Annual Conference, Ljubljana, Slovenia, 2012
- Erasmus University, Rotterdam, The Netherlands, 2012
- Michigan State University, East Lansing, USA, 2011
- American Accounting Association Annual Meeting, Denver, USA, 2011
- Annual Conference of Management Accounting Research, Vallendar, Germany, 2011

Annual Conference of Management Accounting Research, Vallendar, Germany, 2011		
	TEACHING AND SERVICE RELATED ACTIVITIES	
2015	Michigan State University Instructor, ACC341 Cost and Managerial Accounting (3 sections)	
2012, 2013 2013	 Rotterdam School of Management (RSM) Instructor, International Finance & Control, elective in accounting master program Committee chair, 30 master theses in accounting Supervisor, 24 bachelor theses Committee member, 25 master theses in finance Coordinator, CMA (Certified Management Accountant) program in collaboration with IMA (Institute of Management Accountants) Instructor, Accounting Research Skills, core course in accounting master program 	
2012	 Coordinator, thesis trajectory of accounting master program Instructor, Crash course into STATA, extracurricular 	
2009 – 2012	 WHU – Otto Beisheim School of Management Academic advisor, evaluation of performance outcomes and potentials of a large European national employment agency's performance management system using econometric analysis Academic advisor, small-sample benchmarking studies on management accounting practices in collaboration with senior executives from eleven DAX-30 companies Referee reports and paper revisions 	
2007 - 2008	University of Mannheim Instructor, undergraduate cost accounting tutorials	
SCHOLARSHIPS, AWARDS & GRANTS		
2013	Management Accounting Section (MAS) of the American Accounting	

	SCHOLARSHIPS, AWARDS & GRANTS
2013	Management Accounting Section (MAS) of the American Accounting Association Dissertation (AAA) Award – Runner-up
2011 - 2012	WHU Research Scholarship
2011	German Academic Exchange Service (DAAD) Conference Grant
2011	Daniela und Jürgen Westphal Foundation Scholarship for International Research Visits
2009 - 2011	WHU Doctoral Fellowship
2006	'Fellow' Scholarship by Oliver Wyman GmbH
2006	Province of Baden-Württemberg Scholarship for International Exchange
2005	'BoB – Bonding the Best' Scholarship by Deloitte Consulting GmbH

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PROFESSIONAL EXPERIENCE		
2009	Squeaker.net, Cologne, Germany Contributing author to practice guide on case-based interviewing with management consulting firms	
2008	Siemens Communications Inc., Boca Raton, Florida, USA Internship as strategy analyst	
2007	Oliver Wyman GmbH, Munich, Germany Management consulting internship	
2006	Deloitte Consulting GmbH, Frankfurt, Germany Advisory internship in CFO-Services	
2005	ZF Lenksysteme GmbH, Schwäbisch Gmünd, Germany Student consulting project	
2005	Henkel KGaA, business unit 'Technologies', Düsseldorf, Germany Marketing internship	

04/16/2015