#### Updated 12/14/2014

# RALPH A. HEIDL, PH.D.

Department of Management, Michigan State University Eli Broad College of Business 425 North Business Complex East Lansing, MI 48824-1121 Email: heidl@broad.msu.edu

### **Education**

### Foster School of Business, University of Washington

Seattle, WA

Doctor of Philosophy, Strategic Management & Technology Entrepreneurship

2010

### Smeal College of Business, The Pennsylvania State University

University Park, PA

Master of Science, Management Science and Information Systems

2000

### College of Earth and Mineral Sciences, The Pennsylvania State University

University Park, PA

Master of Science in Environmental Pollution Control

1994

Master of Science in Geography

### **Research Interests**

- Collaborative networks and innovation
- Strategic entrepreneurship and value capture
- Technology strategy and intellectual property markets

## **Academic Appointments**

#### **Michigan State University**

East Lansing, MI

Assistant Professor, Department of Management, Eli Broad College of Business

2010-present

#### University of Tasmania

Hobart, TAS 1996-1997

Lecturer, Department of Surveying, School of Engineering

#### **Refereed Publications**

- Steensma H.K., Chari, M., & **Heidl, R.** (forthcoming) The quest for expansive intellectual property rights and the failure to disclose known relevant prior art. *Strategic Management Journal*.
- **Heidl R.**, Steensma H.K. & Phelps, C. (2014) Divisive faultlines and the unplanned dissolution of multi-partner alliances. *Organization Science*. **25**(5) 1351-1371
- Phelps C., **Heidl R.**, & Wadhwa A. (2012) Knowledge, networks, and knowledge networks: A Review and Research Agenda. *Journal of Management.* **38**(4) 1115-1166

### **Other Publications**

Chaffin, D., **Heidl, R.**, Chari, M. & Calantone, R. (2013). The Role of Examiner Workload and Applicant Reputation in Intellectual Property Protection. *Academy of Management Best Paper Proceedings*. Orlando, FL, USA.

**Heidl R.** & Phelps C. (2010). The influence of interorganizational embeddedness on multipartner alliance stability. *Academy of Management Best Paper Proceedings*. Montreal, QC, Canada.

# **Manuscripts Under Review**

Chari, M., Steensma H.K. & **Heidl, R.** "The role of patent assertion entities in markets for intellectual property rights" *Revise & Resubmit at Organization Science*.

Chaffin, D., **Heidl R.**, Hollenbeck, J., Calantone, R., Voorhees, C. & Yu, A. "The promise and perils of wearable sensors in organizational research". *Revise & Resubmit at Organizational Research Methods*.

Chaffin, D., **Heidl, R.**, Chari, M. & Wiseman, R. "The role of examiner workload and applicant status in the patent evaluation process". *Under 1<sup>st</sup> Review at Strategic Management Journal* 

# **Working Papers**

Chari, M., Steensma H.K., & **Heidl, R.** The influence of patent trolls on the locus and quality of invention

Heidl R., Steensma H.K, & Phelps C. Knowledge flow between strangers among friends

**Heidl R.**, Hollenbeck, J., Calantone, R., Voorhees, C., Yu, A., Howe, M., & Chaffin, D. Informal boundary spanning in multiteam systems: A contingent optimization theory.

**Heidl R.**, Yao, X., Schaubroeck, J. Microprocesses in network dynamics: The role of individual agency in the genesis of inter-organizational networks.

**Heidl, R.** Organizational antecedents and consequences of intellectual property transfers to patent assertion entities

#### **Grants**

The Eli Broad College of Business Summer Grant (2014). Organizational antecedents and consequences of intellectual property transfers to patent assertion entities (\$12,092)

The Eli Broad Department of Management Advisory Board Stride Fund (2013). Patent assertion entities: Innovation accelerators or inhibitors? (\$5,000)

The Eli Broad College of Business Summer Grant (2013). Multi-partner alliance negotiation and network evolution: The role of personal values and power (\$15,121)

### **Grants (cont.)**

National Science Foundation (2012). Formal and informal boundary spanning in multiteam systems: triadic influences on knowledge generation and innovation in scientific teams. (\$1.1 MM) with Hollenbeck, J., Calantone, R., and Carlo, J.

The Eli Broad College of Business Institute for Entrepreneurship and Innovation (2010). Network evolution in entrepreneurship (\$10,000) with Yao, X. & Calantone, R.

### **Awards**

- Academy of Management Entrepreneurship Division Best Empirical Paper Award (2013)
- Dean's Achievement Award (highest GPA and comprehensive exam scores in cohort), Foster School of Business, University of Washington (2006)
- Overseas Postgraduate Research Scholarship (OPRS), Centre for Resource and Environmental Studies, Australian National University, Australia (1995)
- Earth Systems Science Fellowship, Department of Geography, The Pennsylvania State University (1991)
- DAAD Scholarship, Albert-Ludwigs-Universität Freiburg, Germany (1989)

### **Conference Presentations**

Chaffin, D., **Heidl, R.**, Chari, M. & Wiseman, R. (2014) The role of examiner workload and applicant status in the patent evaluation process Annual Meeting of the Strategic Management Society. Madrid. Spain

Hollenbeck, J., **Heidl, R.**, Calantone, R., Voorhees, C., Yu, A., Howe, M., & Chaffin, D. (2014) Informal boundary spanning in multiteam systems: A contingent optimization theory. Workshop on Information in Networks, New York

Chaffin, D., **Heidl, R.**, Chari, M. & Calantone, R. (2013) The Role of Examiner Workload and Applicant Reputation in Intellectual Property Protection. Annual Meeting of the Academy of Management. Orlando. FL

Steensma H.K., Chari, M., & **Heidl, R.** (2012) The assessment of invention novelty and the failure of inventors to reveal relevant prior art. Annual Meeting of the Academy of Management. Boston. MA

Chari, M., Steensma H.K., & Heidl, R. (2012) Patent traders or trolls: Innovation accelerators or inhibitors. Annual Meeting of the Academy of Management. Boston. MA

**Heidl R.** & Yao, X. (2011) Founder characteristics and the social psychological mechanisms of entrepreneurial network development. INSNA Sunbelt XXXI. St. Pete, FL

**Heidl R.**, Steensma H.K, & Phelps C. (2010) Knowledge transfer within multi-partner alliances: The influence of relational embeddedness and power. Annual Meeting of the Academy of Management. Montreal, Canada

## **Conference Presentations (cont.)**

Heidl, R., Phelps C., & Steensma H.K. (2010) The influence of inter-organizational embeddedness on the stability of multi-partner alliances. Annual Meeting of the Academy of Management, Montreal, Canada,

Westerman, G., Clemons, E., Heidl, R., & Kumar, S. (2006) What are the key dimensions and issues of team level innovation? Seattle Innovation Symposium. Seattle. WA

# Teaching Experience

#### Broad College of Business, Michigan State University

MGT 409 – Business Policy and Strategic Management (Spring 2013)

MGT 454 – Technology Entrepreneurship (Fall 2012, 2013)

MGT 912 – Innovation Management and Technology Entrepreneurship (Spring 2011)

MGT 352 – Entrepreneurship: New Venture Process (Fall 2010 - 2014)

### Foster School of Business, University of Washington

MGMT 430 - Strategic Management (Winter 2005, Spring 2005, Summer 2005, Winter 2006).

ENTRE 370 - Introduction to Entrepreneurship (Fall 2007).

### College of Agriculture, Pennsylvania State University

Object-Oriented Programming for Spatial Information Systems (Professional extension). Environmental Decision Support Systems (Professional extension).

### College of Engineering, University of Tasmania

SIS I - Introduction to Spatial Information Systems (Summer 1996).

SIS II - Spatial Information Systems II (Winter 1996).

#### College of Earth and Mineral Sciences, Pennsylvania State University

GEOG 497A – Applied Geographic Information Systems (Summer 1993)

### **Industry Experience**

#### Program/Development Manager

Managed product definition and development planning for an early stage technology venture

Movilitas GmbH Mannheim, Germany 2008

### **Development Architect**

Managed development of solution architecture for international mobile project teams in strategic development projects

Walldorf, Germany 2002-2004

Advised top level management on performance improvement and application enhancement strategies

#### **Product Manager**

SAP AG

SAP AG

Conducted competitive analysis, developed business cases, and directed customer requirements workshops

Walldorf, Germany 2000-2002

Specified pharmaceutical industry requirements and obtained funding for application development targeting handheld devices

# **Professional Service Activities**

### **Ad-hoc Reviewer**

• Journal of Management Studies (2014-)

## **Affiliations**

- Member, Strategic Management Society (2008-)
- Member, International Network for Social Network Analysis (2006-)
- Member, Academy of Management BPS/TIM/ENT divisions (2005-)

# **Other Skills and Interests**

## Languages

- *German (fluent)*
- Spanish (fluent)
- English (fluent)
- French (DELF B2)

## **Sports**

- Triathlon
- Skiing

## References

Kevin Steensma
Professor of Management
Evert McCabe Faculty Fellow
Department of Management & C

Department of Management & Organization, University of Washington

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Robert M. Wiseman Professor of Management Eli Broad Legacy Fellow of Management Department of Management, Michigan State University Email: wiseman@broad.msu.edu / Phone: +1 517.355 1878

John R. Hollenbeck Eli Broad Professor of Management University Distinguished Professor Department of Management, Michigan State University Email: jrh@broad.msu.edu / Phone: +1 517.355 2413