Nicholas A. Hays

Michigan State University – Broad College of Business 632 Bogue Street, Room N423 East Lansing, MI 48824 Office: (517) 432-3510 | Mobile: (310) 739-7635 hays@broad.msu.edu

ACADEMIC POSITIONS

| Michigan State University, Broad College of Business | 2014-present |
|--|--------------------------|
| Assistant Professor | East Lansing, MI |
| New York University, Stern School of Business | 2012-2014 |
| Visiting Assistant Professor | New York, NY |
| EDUCATION | |
| University of California, Los Angeles | 2012 |
| Ph.D., Management (Area: Organizational Behavior) | Los Angeles, CA |
| University of Pennsylvania B.A., Psychology (with honors), The College of Arts and Sciences B.S., Economics, The Wharton School <i>Summa cum laude</i> | 2000 Philadelphia, PA |

PUBLICATIONS

- Hays, N. A. (2013). Fear and loving in social hierarchy: Sex differences in preferences for power and status. *Journal of Experimental Social Psychology*, 49(6), 1130-1136.
- Bendersky, C., & Hays, N. A. (2012). Status conflict in groups. Organization Science, 23(2), 323-340. Awarded IACM Best Theoretical Conference Paper, 2008.
- Goldstein, N. J., & Hays, N. A. (2011). Illusory Power Transference: The Vicarious Experience of Power. Administrative Science Quarterly, 56(4), 593-621.
 Featured in the May 2013 issue of Harvard Business Review.

MANUSCRIPT'S UNDER REVIEW

Hays, N. A., & Goldstein, N. J. The chance to cheat: Opportunities for unethical behavior create a thirst for power. Revise and resubmit at *Academy of Management Journal*.

MANUSCRIPTS UNDER REVIEW (continued)

Hays, N. A., & Goldstein, N. J. Effects of power and legitimacy on conformity. Revise and resubmit at *Journal of Experimental Social Psychology*.

MANUSCRIPTS IN PREPARATION

- Hays, N. A., & Bendersky, C. Not at all inequality is created equal: Effects of status versus power hierarchies.
- Hays, N. A., & Blader, S. L. To give or not to give? Effects of status and legitimacy on generosity.
- Hays, N. A., Lee, A. J., Blader, S. L., & Galinsky, A. D. Theory of the psychological experience of status.

RESEARCH IN PROGRESS

- Hays, N. A., & Galinsky, A. D. Power, status, and subjective well-being.
- Hays, N. A., & Greer, L.L. Satiability of power and status.
- Hays, N. A., Heller, D., & Blader, S. L., Effect of power on justice type preferences.
- Hays, N. A., Lee, A. J., Blader, S. L., & Galinsky, A. D. Hormonal effects of power and status.
- Hays, N.A., Leroy, S., & Licht, J.- G. Effects of power and status on unethical decision-making in service of self and others.
- Hays, N. A., Smith, P. K., & Goldstein, N. J. Distinguishing power and power motivation.
- Bendersky, C., & Hays, N. A. Effects of integrating new members into existing status hierarchies.
- Bendersky, C., & Hays, N. A. Sympathetic dissonance: The positive effects of status conflicts when group members perceive status differently. Awarded IACM Best Empirical Conference Paper, 2013.

Goldstein, N. J., & Hays, N. A. Effects of norm saturation on conformity.

- Lee, A. J., Hays, N. A., Kuwabara, K., & Galinsky, A. D. Cultural preferences for power and status.
- Pettit, N. C., Hays, N. A., & Perry, P. O. Naturally occurring hierarchy shapes.
- Schaumberg, R. & Hays, N. A. Moral philosophy and divergent versus convergent creativity.

OTHER PUBLICATIONS

Zabors, R. T., Sheridan, S., & Hays, N. A. (2006). One plan, many pieces. Electric Perspectives, 31, 52.

CONFERENCE PRESENTATIONS

- Hays, N. A., & Goldstein, N. J. (August 2014). Power and legitimacy: The moderating effect of legitimacy on conformity. Paper presented at the annual meeting of the Academy of Management, Philadelphia, PA.
- Hays, N. A., & Blader, S. L. (August 2014). To give or not to give? Effects of status and legitimacy on generosity. Paper presented at the annual meeting of the Academy of Management, Philadelphia, PA.
- Hays, N. A., & Bendersky, C. (May 2014). Not at all inequalities are created equal: The effects of status and power inequality on competition. Paper presented at the annual meeting of Society for Industrial and Organizational Psychology, Honolulu, HI.
- Hays, N. A. (August 2013). Fear and loving in social hierarchy: Differential preferences for power and status. Paper presented at the annual meeting of the Academy of Management, Orlando, FL.
- Hays, N. A., & Bendersky, C. (July 2013). Not at all inequalities are created equal: The effects of status and power inequality on competition. Paper presented at the annual meeting of INGRoup, Atlanta, GA.
- Bendersky, C., & Hays, N. A. (July 2013) When status conflicts harm and help group performance: Considering the (in)congruence of latent and manifest status conflicts. Paper presented at the annual meeting of the International Association of Conflict Management, Tacoma, WA.
- Hays, N. A., & Bendersky, C. (August 2012). Status tournaments: The effect of hierarchy dispersion on status challenges. Paper presented at the annual meeting of the Academy of Management, Boston, MA.
- Bendersky, C., & Hays, N. A. (July 2012). The destabilization of group status hierarchies: Interactive effects of status conflict and hierarchy legitimacy. Paper presented at the annual meeting of the International Association of Conflict Management, Cape Town, South Africa.
- Hays, N. A., & Goldstein, N. J. (January 2012). Power and legitimacy: The moderating effect of legitimacy on conformity. Poster presented at the annual meeting of the Society for Personality and Social Psychology, San Diego, CA.
- Hays, N. A., & Bendersky, C. (July 2011). Antecedents of status challenges. Paper presented at the annual meeting of the International Association of Conflict Management, Istanbul, Turkey.

- Hays, N. A. (January 2011). Climbing the ladder one rung at a time: Competing effects of status distance on status challenges. Poster presented at the annual meeting of the Society for Personality and Social Psychology, San Antonio, TX.
- Hays, N. A., & Bendersky, C. (July 2010). Antecedents of status seeking. Paper presented at the annual meeting of INGRoup, Washington, DC.
- Bendersky, C., & Hays, N. A. (June 2010). Status deconstruction theory: Status conflict's destabilization of group status hierarchies. Paper presented at the annual meeting of the International Association of Conflict Management, Cambridge, MA.
- Hays, N. A., & Goldstein, N. J. (January, 2010). Power by association: The vicarious experience of power. Poster presented at the annual meeting of the Society for Personality and Social Psychology, Las Vegas, NV.
- Hays, N. A. (August, 2009). Positive deviance: Encouraging pro-social non-conformity in the workplace. Paper presented at the annual meeting of the Academy of Management, Chicago, IL.
- Bendersky, C., & Hays, N. A. (July, 2008). The fourth dimension: Status conflicts in groups. Paper presented at the annual meeting of the International Association of Conflict Management, Chicago, IL.

AWARDS AND HONORS

| International Association of Conflict Management (IACM) Best Empirical Conference Paper | July 2013 |
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| International Association of Conflict Management (IACM) Best Theoretical Conference Paper | July 2008 |
| UCLA Dissertation-Year Fellowship | 2011-2012 |
| UCLA Anderson Graduate Fellowship | 2007-2011 |

PROFESSIONAL SERVICE

- Program committee member for 2014 annual meeting of the Society for Personality and Social Psychology, Austin, Texas
- Program committee member for 2011 annual meeting of the International Association of Conflict Management, Istanbul, Turkey
- Ad hoc reviewer for Organization Science, Organizational Behavior and Human Decision Processes, Psychological Science, Social Psychology

PROFESSIONAL AFFILIATIONS

| Academy of Management |
|------------------------------------|
| American Psychological Association |

Int'l Association of Conflict Management Society for Personality and Social Psychology

TEACHING EXPERIENCE

| Organizational Leadership | Fall 2014 |
|----------------------------|------------------------|
| Management Capstone | Fall 2014 |
| Management & Organizations | Spring 2013; Fall 2013 |

Additional teaching assistant experience: Persuasive Communication, Managing and Leading Organizations, and Leadership Foundations

OTHER PROFESSIONAL EXPERIENCE

| Independent consultant | 2006-2007 |
|-----------------------------------|-----------|
| Bridge Strategy Group, consultant | 2003-2006 |
| Expanets, analyst | 2001-2003 |
| Booz Allen Hamilton, consultant | 2000-2001 |