

Curriculum Vitae – Carlos Mena

Cranfield School of Management

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Education

- 2003** Engineering Doctorate (EngD), University of Warwick, Coventry, UK. The research focused on analyzing and modeling different approaches to managing complex supply chains through five case studies with major organizations including British Airways, Ford, and British Midlands (BMI).
- 1997** MSc in Engineering Business Management (with distinction), University of Warwick, Coventry, UK; A Study of a Multi-Modal Control Mechanism for Optimizing Manufacturing Resources, with Particular Reference to their Impact on the Supply Chain.
- 1994** BEng Industrial Engineering, Universidad Iberoamericana, Mexico City, Mexico
Dissertation: Theory of Constraints: A tool for improving efficiency and effectiveness.

Academic Positions

- 2015** Assistant Professor, Supply Chain Management, Eli Broad College of Business, Michigan State University, USA
- 2012** Reader in Procurement and Supply Management, Cranfield School of Management, Cranfield UK
- 2011** Senior Lecturer (Associate Professor), Cranfield School of Management, Cranfield UK
- 2004** Senior Research Fellow (Assistant Professor), Cranfield School of Management, Cranfield UK
- 2001** Senior Research Fellow (Assistant Professor), University of Warwick, Coventry, UK
- 1998** Research Engineer, University of Warwick, Coventry, UK

Appointments

- 2011 – date** Director of the Centre for Strategic Procurement and Supply Management, Cranfield School of Management, Cranfield, UK
- 2011 – date** Course Director, Leading Procurement Strategy, Cranfield School of Management, Cranfield, UK
- 2008 – 2010** Course Director, Supply Chain Toolbox, Cranfield School of Management, Cranfield, UK
- 2009 – 2013** Executive Doctorate Cohort Leader, Cranfield School of Management, Cranfield, UK
- 2005 – 2012** Engineering Doctorate programme manager, Cranfield School of Management, Cranfield, UK
- 2005 – 2009** Researcher Representative, Cranfield School of Management, Cranfield, UK

Visiting Appointments

- 2013 - date** Visiting Scholar/Lecturer, Kenan-Flagler Business School at the University of North Carolina (contributing to the UNC-Tsinghua Global Supply Chain Leaders Program)
- 2013 – date** External Examiner, Heriot Watt University, Edinburgh (MSc in Logistics and Supply Chain Management and MSc in Maritime Logistics and Supply Chain Management)
- 2005 – 2013** Visiting Scholar, Durham University, Supply Chain Management
- 2005 – date** Visiting Scholar, Copenhagen Business School, Operations Management
- 2004 – date** Visiting Scholar, University of Warwick, Supply Chain Management

Training and Personal Development

- 2014** Media Training, Cranfield School of Management, Cranfield, UK.
- 2012** International Teachers Programme, HEC Paris, Jouy-en-Josas, France
- 2011** Writing Cases, IMD, Lausanne (ECCH)
- 2011** Teaching with Cases, IMD, Lausanne (ECCH)
- 2010** Winning Hearts and Minds: Storytelling for Professional Managers, Cranfield SoM, Cranfield, UK.
- 2009** Post Graduate Certificate in Teaching and Learning in Higher Education, Cranfield University; Cranfield, UK

Awards, Scholarships and Fellowships

- Finalist for the 2013 Harold E. Fearon Best Paper Award for “Towards a Theory of Multi-tier Supply Chain Management”, *Journal of Supply Chain Management*.
- Student Lead Teaching Awards (Cranfield Student Association) – Most Engaging Professor 2013-14
- Director’s Award for Innovation in Teaching – Cranfield School of Management 2013
- Emerald Outstanding Paper Award for “The Impact of Global Sourcing on Supply Chain Risk” (2011), *Supply Chain Management: An International Journal*, 16(2) 67-81.
- Fellow of the Chartered Institute of Logistics and Transport (CILT) – since 2014
- Fellow of the Chartered Institute of Purchasing and Supply (CIPS) - since 2013
- Fellow of the Higher Education Academy (HEA) – since 2007
- Warwick University Doctoral Scholarship (1998 – 2002)
- Doctoral Scholarship from the Mexican Council of Science and Technology (Conacyt) (1998 – 2002)
- Scholarship from the Mexican Central Bank (1996-97)

Languages

- **Spanish:** Native speaker
- **English:** Excellent

Publications

Google Scholar Citation Indices. Citations: 709; h-index: 11; i10 index: 12 (August 2015)

Research Gate indicators: Impact: 21.37; RG Score: 41.12 (August 2015)

Papers in Academic Journals

- Tsinopoulos, C. & Mena, C. “Supply chain integration configurations”, *International Journal of Operations and Production Management*, Forthcoming.
- Sandberg, E. & Mena, C. “Exploring strategic strengths and weaknesses of retail purchasing groups”, *The International Review of Retail, Distribution and Consumer Research*, Forthcoming.
- Hess, T., Andersson, U., Williams, A. and Mena, C. (2015) "The impact of healthier dietary scenarios on the global blue water scarcity footprint of food consumption in the UK", *Food Policy*, 50, 1-10.

- Mena, C., Terry, L., Williams, A. & Ellram, L. (2014) "Causes of Waste across Multi-tier Supply Networks: Cases in the UK Food Sector", *International Journal of Production Economics*, 152, 144-158.
- Van Hoek, R., Mena, C. & Gattorna, J. (2014) "Mind the gap – the future of the discipline requires alignment", *Journal of Business Logistics*, 35 (1), 44-51.
- Bernon, M. & Mena C. (2013) The Evolution of Customized Executive Education, *Supply Chain Management: an International Journal*, 18(4), 440 - 453.
- Mena, C., Humphries, A. & Choi, T. (2013) Towards a Theory of Multi-tier Supply Chain Management, *Journal of Supply Chain Management*, 49(2) 58-77. **(Finalist for the 2013 Harold E. Fearon Best Paper Award)**
- Diaz, A., Mena, C., Garcia-Carbajal, S., & Liechty, M. (2012) The Impact of Supply Chain Design Characteristics on Network Reliability, *Supply Chain Management: an International Journal*, 17(3), 263-276.
- Ettouzani, Y., Yates, N., & Mena, C. (2012) Causes affecting promotional availability in UK Grocery Retailing, *International Journal of Physical Distribution and Logistics Management*, 42(3), 213 - 243.
- Maruchek, A., Greis, N., Mena, C., & Cai, L. (2011) Product safety and security in the global supply chain: Issues, challenges and research opportunities, *Journal of Operations Management*, 29(7-8), 707-720.
- Mena, C., Adenso-Diaz, B., & Yurt, O. (2011) The causes of food waste in the supplier–retailer interface: Evidences from the UK and Spain, *Resources, Conservation & Recycling*, 55(6), 648-658.
- Christopher, M., Mena, C., Khan, O., & Yurt, O. (2011) The Impact of Global Sourcing on Supply Chain Risk, *Supply Chain Management: An International Journal*, 16(2), 67-81. **(OUTSTANDING PAPER AWARD)**
- Mena, C., Humphries, A., & Wilding, R. (2009) A comparison of Inter- and Intra-organizational Relationships: Two case studies from the UK food and drinks industry, *International Journal of Physical Distribution and Logistics Management*, 39(9), 762-784.
- Whicker, L. Bernon, M. Templar, S., & Mena, C. (2009) Understanding the Relationships between Time and Cost to Improve Supply Chain Performance, *International Journal of Production Economics*, 121(2), 641-59.
- Johnson, M. & Mena, C. (2008) Supply chain management for servitised products: A multi-industry case study, *International Journal of Production Economics*, 114, 27-39.
- Tatsis, V., Mena, C., Van Wassenhove, L. & Whicker, L. (2006) E-procurement in the Greek Food and Drink Industry: Drivers and Impediments, *Journal of Purchasing and Supply Management*, 12, 63-74.

Refereed Journal Publications under Review / Preparation

- Cerruti, C., Mena, C. & Skipworth, H. "Agile supply chain capabilities and practices", *International Journal of Physical Distribution and Logistics Management* (Sub. 8/14).
- Humphries, A., Mena, C. & Choi, T.Y. "Collaboration in IT outsourcing (ITO) relationships: Navigating between markets and hierarchies", *International Journal of Production Economics* (Sub. 9/14)
- Skipworth, H., del Bufalo, E., & Mena, C. "Performance evaluation before, during and after a national outsource: the National Health Service experience". Final draft waiting for approval from sources. To be submitted to *British Journal of Management*
- Mena, C. "Why do we waste? A supply chain perspective" to be submitted to *California Management Review*
- Cerruti, C., Mena, C., & Skipworth, H. "Characterizing agile supply partnerships", to be submitted to *International Journal of Operations and Production Management*

Books

- Mena, C., van Hoek, R. & Christopher, M. (2014) *Leading Procurement Strategy*, Kogan Page.
- Mena, C. and Stevens, G. [Ed] (2010) *Delivering Performance in Food Supply Chains*, Woodhead Publishing/ Elsevier.

Book chapters

- Mena, C. Julien, D. & Mirzabeiki, V. (2015) Collaborating for Sustainability, in, Ed. Lindgreen, A., Hingley, M.K., Angell, R.J., Memery, J. and Vanhamme, J., *Food Logistics and Distribution: A Stakeholder Approach to Managing Food*, Gower Publisher, Forthcoming
- Diaz, B. & Mena, C. (2013) Food Industry Waste Management, in Tiwari, B.K., Norton, T., Holden, N.M., *Sustainable Food Processing*, John Wiley & Sons, 435-462.
- Tsinopoulos, C. & Mena, C. (2013) Competing Supply Chain Strategies: Tesco, Aldi and Lidl, in Meredith J. R. & Shafer S.F. (2013) *Operations Management: Int. Student Version*, 5th Edition, John Wiley & Sons.
- Mena, C. & Stevens, G. (2010) Delivering Performance in Food Supply Chains: and introduction, in Mena, C. & Stevens, G. (2010) *Delivering Performance in Food Supply Chains*, Woodhead Publishing.
- Templar, S. & Mena, C. (2010) A Framework to Visualize Time and Cost in a Food Supply Chain, in Mena, C. & Stevens, G. (2010) *Delivering Performance in Food Supply Chains*, Woodhead Publishing.
- Hobday, D., Higgson, S., & Mena, C. (2010) Developments in Diagnostic Packaging and its Role and Impact on Supply Chain Management, in Mena, C. & Stevens, G. (2010) *Delivering Performance in Food Supply Chains*, Woodhead Publishing.
- Yurt, O., Stevens, G., & Mena, C. (2010) Sales and Operations Planning in the Food & Drinks Industry, in Mena, C. & Stevens, G. (2010) *Delivering Performance in Food Supply Chains*, Woodhead Publishing.

Case Studies

- Julien, D., Mena, C., & Mirzabeiki, V. (2014) DHL-BP-NISA: Win-Win-Win, Case A.
- Julien, D., Mena, C., & Mirzabeiki, V. (2014) DHL-BP-NISA: Win-Win-Win, Case B.
- Julien, D., Mena, C., Bastl, M., & Peters, E. (2014) Clear To Take-Off – Inflight Service, Simply Delivered.
- Saghiri, S., Mena, C. & Bernon, M. (2013) Supply Management in Cradle to Cradle® Programmes: DESSO Approach.
- Mena, C. (2012) Altimus Brands: Managing Procurement Risk (No. 612-033-1).
- Tsinopoulos, C. & Mena, C. (2010) Competing Supply Chain Strategies: Tesco, Aldi and Lidl (No. 610-022-1).

Government reports and white papers

- Whitehead, P., Palmer, M., Mena, C., Williams, A. & Walsh, C. (2010) Fresh Meat Resource Maps, Waste Reduction Action Programme (WRAP), Available from WRAP.
- Terry, L., Mena, C., Williams, A., Jenny, N., & Whitehead, P. (2010) Fruit and Vegetable Resource Maps, Waste Reduction Action Programme (WRAP), Available from WRAP.
- Mena, C., Hobday, D., Terry, L., Whitehead, P. & Williams, A. (2008) Evidence on the Role of Supplier-retailer Trading Relationships and Practices in Waste Generation in the Food Chain, Department for Food and Rural Affairs (DEFRA), Project Code SFFSD0705. Available from DEFRA.
- Mena, C., Christopher, M., Johnson, M., & Jia, F. (2007) Innovation in Logistics Services, National Endowment for Science Technology and the Arts (NESTA), Available from: www.nesta.org.uk/library/documents/inno-in-service-logistics-report.pdf.
- Christopher, M., Jia, F., Khan, O., Mena, C., Palmer, A., & Sandberg, E. (2007) Global Sourcing and Logistics, Department for Transport (DfT), Logistics Policy project number - LP 0507, Available from: www.freightbestpractice.org.uk/global-sourcing-and-logistics.

Papers in Practitioner Journals

- Mena, C., van Hoek, R. & Christopher, M. (2014) Skillful Conductor, *Supply Business*, November.
- Saghiri S., & Mena C. (2012) Procurement predictions for 2013. *Supply Business*, December.
- Mena, C. & Braithwaite, A. (2010) Innovation in supply chains, *Logistics and Transport Focus*, 12(8) 36-38
- Mena, C. (2010) Sustainable global sourcing, *Management Focus*, 29, 10-13.
- Mena, C. & Humphries, A. (2008) Collaborative networks versus integrated firms, *Supply Chain Europe*, 17(1), 30-32.
- Mena, C. (2008) Coping with Complexity and Uncertainty in Supply Chains: A Descriptive Model, *Supply Chain Practice*, Vol. 1 No. 9, pp. 12-27.
- Mena, C., Aspinall, R., Bernon, M., Templar, S., & Whicker, L (2004) "Gaining visibility of supply-chain costs", *Logistics and Transport Focus*, Vol. 6, No. 7, pp. 54-58.
- Templar, S., Mena, C., Bernon, M., Whicker, L. & Aspinall, R. (2004) "Do you Know your Supply Chain Costs?", *Logistics and Transport Focus*, Vol. 6, No. 4, pp.21-25.
- Mena, C., Whicker, L., Templar, S., & Bernon, M. (2002) "Costing the supply chain", *Manufacturing Engineering*, Vol. 81, No. 5, pp. 225-228.

Conference Proceedings

- Mirzabeiki, V., Julien, D., Mena, C., Saghiri, S., & Bourlakis, M. (2014), "Collaborative relationships for sustainability performance of food supply chains—a conceptual model", *Logistics Research Network (LRN) conference*, Huddersfield, UK, 3 – 5 September.
- Humphries, A., Mena, C. & Choi, T.Y. (2014) From cost to value creation in IT outsourcing relationships, 23rd IPSESA, South Africa, 14-16 April.
- Mena, C. (2014) Colaboración para una cadena de suministro sustentable (Collaborating towards more sustainable supply chains), Keynote Speech, Logistics Summit & Expo, Mexico City, Mexico, 18-19 March.
- Bastl, M., Peters, E., Julien, D. & Mena, C. (2013) Supply Chain Collaboration For Sustainable Food Logistics: Lessons From The Field, *EUROMA Conference*, Dublin, Ireland, June.
- Mena, C. & Agarwaal, B. (2012) Developing a global sourcing location decision-making model, *EURAM Conference*, Rotterdam, Netherlands, June.
- Baker, M., Mena, C. & Van Hoek, R. (2011) Ethical Trading Practices: Expanding perspectives to different corners o the playing field, *Supply Chain Management Educators Conference*, Barcelona, 6-8 June.
- Cerruti, C. & Mena, C. (2011) Agile supply chain capabilities and practices: A systematic literature review, *EURAM Conference*, Tallinn, Estonia, 1-4 June.
- Humphries, C. and Mena, C. (2011) Are dyadic constructs applicable to supply networks?, *EURAM Conference*, Tallinn, Estonia, 1-4 June.
- Mena, C., Yurt, O., Terry, L. & Williams, A. (2010) Managing waste in the UK food supply chain: A focus on retailer-supplier relationships, *EURAM Conference*, Rome, Italy, 19-22 May.
- Mena, C. (2009) Global Sourcing: Risk and Environmental Implications, POM Conference, Florida, May 1-4.
- Mena, C., Christopher, M., & Jia, F. (2008) Innovation in UK Logistics: Enablers and Inhibitors, *Logistics Research Network Annual Conference*, Liverpool, September 10-12.
- Mena, C., Palmer, A., Christopher, M., Khan, O., & Jia, F. (2007) "The Costs, Risks and Environmental Implications of Global Sourcing", *Logistics Research Network Annual Conference*, Hull, September 5-7.
- Barr, P., Brooks, P., Davidson, C., Hadley, G., Mena, C., & Talwar, R. (2006) "The Great Global Sourcing Debate", Keynote Address, *The Logistics & Supply Chain Forum*, September 27-30, ORIANA.

- Johnson, M. & Mena, C. (2006) "Physical Asset Management: Implications for Supply Chain Management" *11th International Symposium on Logistics*, Tsinghua University, Beijing, China, July 9-11.
- Mena, C., Humphries, A. & Wilding, R. (2006) "An exploratory analysis of collaborative relationships in a multi-echelon supply chain", *11th International Symposium on Logistics*, Tsinghua University, Beijing, China, July 9-11.
- Mena, C. (2006) "Roundtable - Efficient Logistics: Innovation perspectives for SMEs in Europe", Marche Polytechnic University, Ancona, Italy, May 25-26.
- Mena, C. (2005) "START: SME Tailored Applications of RFID Technologies", *GLORI Conference*, Cuernavaca, Mexico, October 19 – 21.
- Stephens, C., Bernon, M., Mena, C., & Templar, S. (2005) "Applications of Supply Chain Time & Cost Mapping Techniques in a UK Chilled Food Manufacturing Company", *Logistics Research Network Annual Conference*, Plymouth, UK, September 7 – 9.
- Mena, C., Bernon, M., Templar, S., & Whicker, L. (2004) "Applications of the Cause-Effect Matrix: a tool for analyzing causal relationships in the supply chain", *9th International Symposium on Logistics*, Bangalore, India, July 11-14.
- Mena, C., Bernon, M., Templar, S., & Whicker, L. (2003) "Developing a tool for analyzing cause-effect relationships in the Supply Chain", *Proceedings of the 8th International Symposium on Logistics*, Seville, Spain, July 1-4.
- Templar, S., Bernon, M., Mena, C., & Whicker, L. (2002) "Supply Chain Cost Effectiveness and Swift Service; A Case Study in a Multinational Food Manufacturer", *EUROMA conference*, Copenhagen, Denmark, June 4-8.
- Whicker, L., Bernon, M., Mena, C., & Templar, S. (2002) "Visualizing Costs in the Food and Drink Supply Chain", *EUROMA*, Copenhagen, Denmark, June 4-8.
- Mena, C., Bernon M., Templar, S., & Whicker, L. (2002) "Costing Waste in the Supply Chain: A Case Study in the Food Industry", *Logistics Research Network Conference*, Birmingham, UK.
- Fernandez, P., Mena, C. & McCarthy, I. (2001) "Mass Customization in the Digital Age", *Mass Customizations Conference*, Hong Kong, September 7-9.
- Mena, C., Fernandez, P. & McCarthy, I. (2000) "Supply Chains for Mass Customization", *ICMIT Conference*, Singapore, November 13-14.
- Brace, G., Mena, C. & Bal, J. (1999) "Empowerment and Control in Supply Chains", Keynote Address, *AGI Conference*, Milan, Italy, July.

Research

My research interests lie in the general field of procurement and supply chain management, specifically around two interrelated phenomena: risk and sustainability. Both of these phenomena often stretch beyond the walls of a single organization and demand complex and holistic solutions. My research ultimately aims at developing thought leadership that can influence the practice of management across the supply chain.

From a methodological perspective I have an inclination for empirical and qualitative research. In particular I am interested in the use of the case study method to identify regularities that can be generalized into theories.

Over the past ten years I have been involved in 13 research projects attracting funding in excess of £7 million. During this period I have moved from being a researcher on a project to a co-investigator and lead investigator. Below is brief description of the tenders I've been directly involved:

- In May 2012, jointly with EFPF and AEA, we won a tender for Defra to investigate competitiveness in Cereals supply chains in the UK. The project is was worth £ 54,000.
- In August 2011 I became Director of the Executive Procurement Network (EPN), a research club, which undertakes targeted research projects for industry. The EPN attracts around £100,000 per annum.
- In 2011, jointly with Professor Alan Harrison and Dr Denyse Julien at Cranfield and industrial support from DHL and EFPF, we secured funding from the European Union to investigate “Sustainable Logistics”. The project, with a budget exceeding €6.8 million was awarded in January 2012 and kicked off in May 2012. I was directly involved in writing the proposal and currently I act as co-investigator.
- In 2010 I helped to secure a project for Defra into the sustainability of changing diets in the UK, worth around £200,000. In this project I was co-investigator responsible for all the management aspects of the research and delivering one of the three work packages.
- In 2009 I was involved in a successful bid for WRAP amounting to £140,000. I was co-investigator responsible for the process mapping and analysis components of the research.
- In 2008 I secured a total of £125,000 funding from Defra and Wrap in two separate projects looking into the problem of waste generation in food supply chains. In the first project I acted as principal investigator leading a team of researchers in the second I was a co-investigator.
- In 2007 I was responsible for securing funding for £10,500 from IGD for the development of a best practice report on Supply Chain Collaboration and an additional €10,000 to look at RFID in the Italian fashion industry. In both projects I was principal investigator.
- In 2006, with the support of Prof. Martin Christopher, I prepared a proposal for the Department for Transport (DfT) on a project researching the environmental impact of global sourcing, which attracted funding for £120,000. I was principal investigator for this project, leading a team of 3 researchers.
- In 2005, jointly with Dr Mark Johnson, we secured £27,500 funding and delivered a project for Atos Consulting looking at best practice in Physical Asset Management. I acted as co-investigator responsible for 50% of the deliverables of the project.
- From 2004 to 2005 I was the main researcher from Cranfield on the “Cereals Value Chain” project. A joint project between Cranfield, Cardiff University and the Food Chain Centre (FCC/IGD), funded by Defra and the HGCA (£350,000).
- From 2001 to 2004 I was the main researcher from Warwick on the “Supply Chain Cost Effectiveness and Swift Service” (SUCCESS) project. A three-year joint project between Cranfield, Warwick University and the Chartered Institute of Logistics and Transport, funded by the EPSRC (£750,000).

Teaching and Learning

I have been involved in teaching and learning since 1998 when I started my doctorate and my experience has focused mainly on post-graduate and executive students. I am currently course director for the Cranfield/CIPS “Leading Procurement Strategy” open programme and I’m involved in courses on Canfield’s MSc in Logistics and Supply Chain Management (Supply Chain Concepts; Manufacturing and Operations Management; Sustainability) and MBA (Sustainably Business Elective) as well as several executive programs. I also teach in programs at Warwick University (UK), University of Rome (Italy), University of Pisa Santa Anna (Italy), University of Oviedo (Spain) and The European Institute for Purchasing Management (EIPM – MBA; France), Tsinghua University (China) and the University of North Carolina (Chapel-Hill). I have facilitated online courses on Operations Management and Project Management as part of Warwick Business School (UK) distance learning MBA.

Course Design

I have been involved in designing, re-designing and facilitating the following courses:

- Negotiation and Contract Management (Cranfield SoM – since 2014)
- Procurement Leaders Programme / Leading Procurement Strategy (CIPS/Cranfield School of Management – 3 day Open Programme started in 2012): I am responsible for this program aimed at senior procurement executives. The program is co-developed and delivered with CIPS.
- Supply Chain Concepts (Cranfield SoM – since 2012): Jointly with Dr Heather Skipworth I developed and delivered this introductory course to supply chain management for the Executive MSc in Logistics and Supply Chain Management.
- Sustainable Supply Chain Management (Cranfield SoM - since 2010): Jointly with Dr Michael Bernon I developed and delivered this course for the MSc in Logistics and Supply Chain Management.
- Manufacturing and Operations Management (Cranfield SoM – since 2011): Jointly with Dr Michael Bernon I developed and delivered this course for the MSc in Logistics and Supply Chain Management.
- Food Supply Management (Cranfield Health – 2008- to date): Developed and delivered a one week module for the Food Chains Systems MSc.
- Coca-Cola Supply Chain University (Cranfield - Customized executive program - 2008-09): Responsible for the organization and delivery of the supply chain toolbox elements of the course (2.5 days per course).
- Supply Chain Toolbox (Cranfield SOM): I was course director for this open program during 2008-2009.
- Strategic Supply Chain Management (Durham MBA - since 2005): Designed and developed this elective module which is delivered to both executive and full time MBA candidates.
- Supply Chain Management & Operations Management (Copenhagen Business School – Executive and Full-time MBA – Since 2005): I designed this course jointly with Dr Andrew White from Said Business School and Mike Bernon from Cranfield, and have been delivering it on a yearly basis since 2005.
- Supply Chain Management (BAE Systems program at Warwick - 2004): Responsible for the re-design, organization and delivery of this module.
- Production and Materials Control module (Warwick – WMG - 2003): Responsible for arranging speakers and coordinating the running of the module, in addition to delivering a number of lectures and tutorials.

Supervision and Tutoring

Doctoral Supervision

I have supervised 2 PhD candidates to completion and I am currently supervising another three candidates (one PhD and two DBAs). The following table shows project titles and expected completion dates:

Period	Project Title / Topic	Degree	Expected completion
09/14 – date	Procurement performance in the German SME sector	DBA	2018
09/14 – date	Emergence and control in the blood supply chain	PhD – Full time	2017
09/14 – date	Managing risk in commodity buying	PhD – Full time	2017
09/10 – date	Political risk and its impact on procurement	DBA	2015/ 2 nd review
09/10 – date	The relationship between information sharing and the development of trust	DBA	2015/ 2 nd review

Period	Project Title / Topic	Degree	Expected completion
09/12 – date	Evaluating exist strategies in supply chain relationships	PhD – Full time	2014
09/06 – 13	Agile Supply Partnerships: The paradox of high-involvement and short-term supply relationships in the Macerata-Fermo footwear district	PhD – Part time	Completed 2013
09/05 – 12	An exploration of managers’ openness and relationship transparency in a buyer-supplier relationship	PhD – Part time	Completed 2012

Doctoral Supervision Panels

- Panel Chair for Maria Andrea de Villa (PhD, Cranfield) - Completed
- Panel Member for Phil Greening (PhD, Cranfield) - Completed
- Panel Chair for Chris Leach (PhD, Cranfield)
- Panel Chair of John Carr (DBA, Cranfield)
- Panel Member for Phil Drew (PhD, Cranfield) - Completed
- Panel Member for Sean Bowler (DBA, Cranfield)
- Panel Member for Tahiru Liedong (PhD Cranfield)

Doctoral Examinations

- Internal Examiner for Dr Charles Stephens (PhD Cranfield, 2007)
- External Examiner for Dr Pichawadee Kittipanya-ngam (PhD Cambridge, 2010)
- External Examiner for Cynthia Montaudon (PhD Lincoln, 2012)
- External Examiner for Xin Wang (PhD Warwick, 2012)
- External Examiner for Keith Bell (DBA Durham, 2013)
- External Examiner for James Scott (PhD Aston, 2013)

Masters Level Supervision

I have supervised over 30 MSc students in various programs including MSc in Logistics (Cranfield), MSc in Strategic Marketing (Cranfield), MSc in Supply Engineering and Logistics (Warwick), MSc in Engineering Business Management (Warwick), and MSc in Electronic Business Management (Warwick). A complete list of project titles is available upon request.

Personal tutoring

- From 2001 through to 2004 I acted as personal tutor for MSc students in Supply Engineering and Logistics at Warwick University. This is a pastoral care role aimed at supporting students during the degree, helping them with any problems that arise during the year.
- From September 2011 onwards I have been personal tutor to 5-6 Masters students per year.

Professional Services

Editorial Boards and Review Activities

- Member of the editorial board of the International Journal of Physical Distribution and Logistics Management (from 2015 onwards)
- Special Issue Editor, International Journal of Physical Distribution and Logistics Management: Special issue on Retail Logistics, (currently on call for papers)
- Special Issue Editor, Journal of Operations Management: Special issue on Product Safety and Security in the Global Supply Chain (2011)
- Ad Hoc Reviewer, Journal of Operations Management, since 2010
- Ad Hoc Reviewer, U.S. Department of Agriculture, Economic Research Service, since 2015
- Ad Hoc Reviewer, International Journal of Production and Operations Management, since 2014
- Ad Hoc Reviewer, Journal of Product Innovation Management, since 2013
- Ad Hoc Reviewer, International Journal of Physical Distribution and Logistics Management, since 2009
- Ad Hoc Reviewer, Journal of Supply Chain Management, since 2012
- Ad Hoc Reviewer, Supply Chain Management an International Journal, since 2010
- Ad Hoc Reviewer, Production Planning and Control, since 2009

Responsibilities at Professional Organizations

- Chair at the CIPS Best in Procurement Conference (Cranfield, 2013; Aston, 2014)
- Co-chair at the CPO event (London, 2013).
- Chair of the Procurement and supply chain track at the European Academy of Management Conference [EURAM] (2012 and 2013)
- Panel member of the Procurement and supply chain track at the European Academy of Management Conference [EURAM] (2010 and 2011)